TAIWAN TRADE & INVESTMENT:

CREATING AND SUPPORTING AMERICAN JOBS



EXECUTIVE SUMMARY

In 2023, two-way trade between Taiwan and the United States reached a record \$128 billion, representing a significant milestone in the bilateral relationship.

Taiwan is the 8th largest trading partner for the United States overall, ranking higher than G20 members France, India, Brazil and Australia. Despite its small size, Taiwan is the 13th largest export market in the world for U.S. goods, and the 7th largest purchaser of U.S. agricultural products. The United States is Taiwan's second largest trading partner and a leading destination for Taiwan's overseas investment.

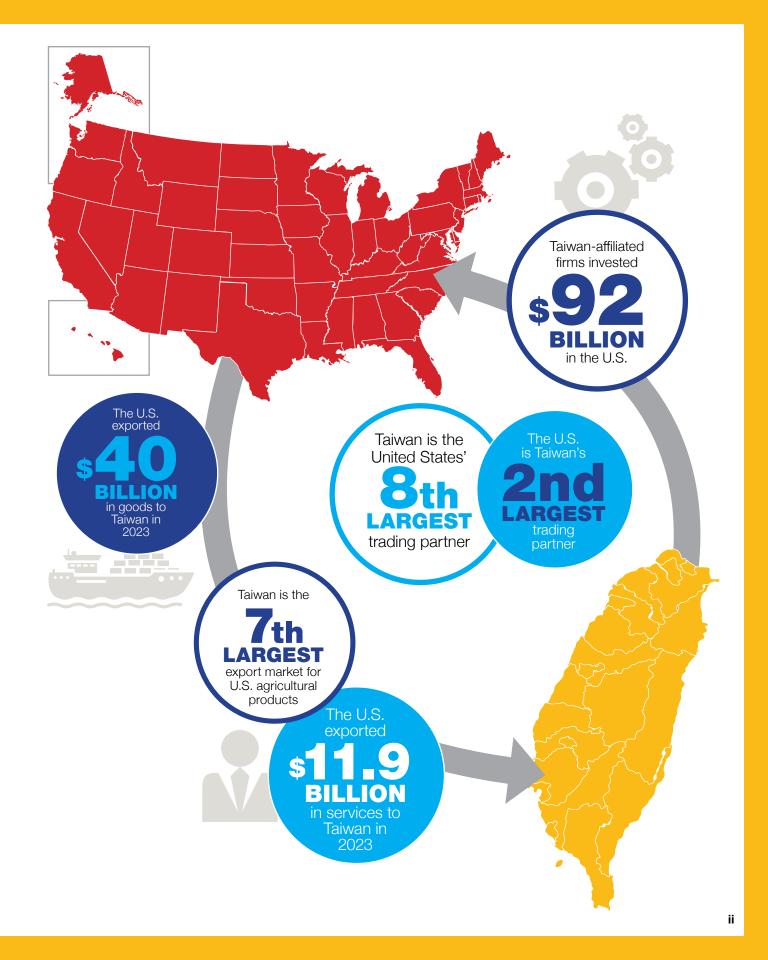
Based on U.S. data for exports to Taiwan plus U.S. investments by Taiwan-affiliated companies as surveyed, this booklet shows that trade and investment with Taiwan supports 360,440 well-paid American jobs in all 50 states and in several key territories.

This booklet, now in its fourth edition and updated with statistics for 2023, details the significant contributions by Taiwan to U.S. prosperity, innovation and growth. The data show how U.S. trade and investment relations with Taiwan bring benefits to the entire U.S. by creating jobs, making innovations possible, and helping U.S. firms to be more globally competitive and successful. The examples of Taiwan-affiliated companies included in this booklet show clearly that the U.S.-Taiwan trade relationship is both mutually beneficial and highly productive.

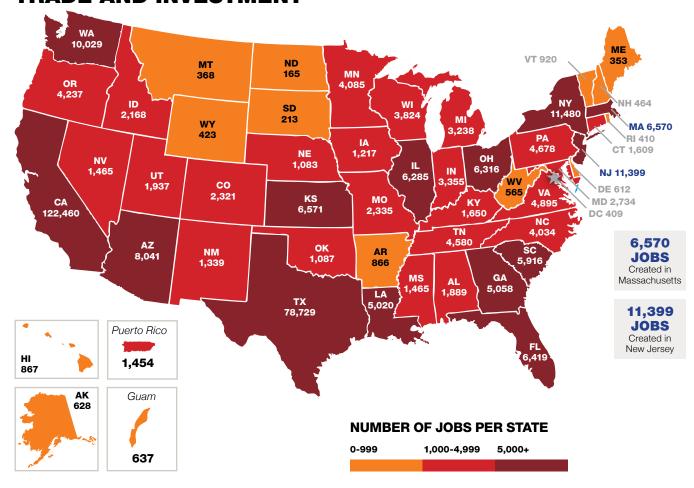
Since the last version of this booklet in 2018, U.S. exports to Taiwan have grown by 30%, thanks to efforts to promote bilateral collaboration by Taiwan and U.S. federal, state and local governments. Many states have experienced notable growth in exports since 2018, including:

- Exports from Alaska to Taiwan have increased by fivefold, primarily in the oil and gas sector
- Exports from New Mexico have quadrupled since 2018, led by computer/electronic products and chemicals
- Exports from Nevada have tripled since 2018, led by computer/electronic products and minerals

In 2023, the United States and Taiwan completed negotiations for the first phase of the U.S.-Taiwan Initiative on 21st Century Trade, a major milestone for bilateral relations. Taiwan will continue discussions with the United States to complete the agreement and foster a productive environment for economic growth and innovation for both sides. While we expect these efforts to further support the benefits and frequency of bilateral exchanges, this booklet illustrates the already-strong foundation of the economic partnership and provides insight into the areas that have benefited from trade and investment.



JOBS CREATED IN 2023 BY U.S.-TAIWAN TRADE AND INVESTMENT



Taiwan Supports an Estimated

360,440 **JOBS**

in the United States





156,880 **JOBS**

Supported by investment from Taiwan affiliated companies



145,550 **JOBS**

Supported by exports of U.S. goods to Taiwan



58,010 **JOBS**

Supported by exports of U.S. services to Taiwan

ECONOMIC HIGHLIGHTS



The amount of U.S. **exports in services** to Taiwan has **increased by 20%** (2018 to 2023)



Taiwan-affiliated firms' investments in the U.S. have nearly doubled since 2019



1ST PLACE IN 2023 Computer & Electronic Products increased by 50% (from US \$6.2 billion in 2018 to US \$9.3 billion in 2023)



2ND PLACE IN 2023

Oil & Gas doubled (from US \$3.5 billion in 2018 to US \$7.1 billion in 2023)



The amount of U.S. exports in goods to Taiwan has increased by 30% (2018 to 2023)



Six states – Alaska, New Mexico, Nevada, South Dakota, Alabama, Louisiana – have more than doubled their exports to Taiwan. In the case of Alaska, New Mexico, Nevada, and South Dakota, exports have more than tripled.



Exports from Alaska to Taiwan have increased by fivefold, primarily in the oil and gas sector



Exports from

New Mexico have
quadrupled, led by
computer/electronic
products and chemicals



Exports from

Nevada have tripled,
led by computer/
electronic products
and minerals



More than two-thirds of U.S. states grew their exports to Taiwan, and more than half of them grew exports by at least 30%. These include states with as diverse economies as Louisiana, Ohio, Maryland, and New York.



Jyh-Huei Kuo, Minister Ministry of Economic Affairs, Republic of China (Taiwan)

The release of this fourth edition booklet, updated from its 2019 version, comes at a pivotal time. Over the past five years, the global landscape has been reshaped by unprecedented challenges, including the COVID-19 pandemic and escalating geopolitical tensions. Amid these worldwide upheavals, the economic ties between Taiwan and the United States have not only endured but flourished. The robust expansion in bilateral trade and investment demonstrates that Taiwan is a reliable and indispensable partner of the U.S.; both share the same values of

democracy and freedom. Most importantly, both countries adhere to rule-based international orders.

The bilateral partnership's positive impact is evident in the remarkable surge of investments. Taiwanese corporations have significantly increased their presence in the U.S. economy, with investments soaring to \$92 billion, nearly doubling since the last report. This substantial influx has generated high-value employment opportunities, bolstering the U.S. economy. Between the value of export to Taiwan and Taiwan's investments now support an impressive 360,000 jobs across the U.S. Notably, Taiwan emerged as the leading U.S. investor in 2022, with over \$30 billion in announced greenfield investments¹. These greenfield projects, involving the construction of new facilities, create jobs and demonstrate a profound commitment to the U.S. economy. You will find more details and examples across 50 states in the U.S. in this booklet.

The strengthening of Taiwan's economic ties with the U.S. in 2023 is a testament to the mutual benefits of this partnership. Taiwan has risen to become the 8th largest trading partner of the U.S. At the same time, the U.S. has maintained its position as Taiwan's 2nd largest partner. This realignment in two-way trade dynamics reflects the deepening economic collaboration between the two countries. This collaboration contributes significantly to the U.S. economy through Taiwan's investments and their employees in the U.S.

The Taiwan-US partnership has become increasingly crucial, especially in safeguarding essential supply chains for both countries and the democratic world. The U.S. Administration's focus on key industries like semiconductors, batteries, critical materials, and pharmaceuticals has spawned a comprehensive strategy emphasizing on-shoring, near-shoring, and friend-shoring. Industry experts predict that future globalization will prioritize security, intertwining technological and economic stability with national security concerns. Taiwan's investment in the U.S. will be a key factor in this evolving landscape, offering capital and reliable technology solutions that align closely with U.S. interests to develop worldwide markets. The economic and trade ties between Taiwan and the U.S. exemplify a model of strategic interdependence, with each playing an indispensable role in meeting the other's supply chain requirements.

Taiwan has aligned its industrial strategy with U.S. priorities, focusing on five key sectors: semiconductors, artificial intelligence, defense, security and surveillance, and next-generation communications. As President Ching-te Lai outlined, this strategic approach addresses concerns about economic concentration while promoting diversification. The Taiwanese government is proactively developing supply chain solutions that align with U.S. objectives to decrease dependence on authoritarian countries' resources and markets.

The US-Taiwan Initiative on 21st Century Trade holds excellent promise for further boosting economic prosperity for both countries. With the successful conclusion of the first phase of negotiations, we eagerly anticipate discussions on the remaining chapters. The potential elimination of double taxation between Taiwan and the U.S. is expected to further stimulate growth by fostering investment, job creation, and supply chain enhancement. Our government remains committed to deepening collaboration with U.S. federal, state, and local entities through platforms like the Economic Prosperity Partnership Dialogue (EPPD) and the Technology Trade Investment Collaboration Framework (TTIC).

I look forward to the further achievements of Taiwan's investment in the U.S., exemplifying our comprehensive approaches to further strengthening Taiwan-US economic bonds and fostering global supply chain security and resilience through strategic cooperation across all sectors..



Alexander Yui, Representative Taipei Economic and Cultural Representative Office in the United States

The U.S.-Taiwan trade and investment relationship reached unprecedented levels in 2023. Taiwan emerged as the 8th-largest trading partner of the United States, surpassing one South Asian nation with a population 60 times larger. Additionally, Taiwan ranked as the 13th-largest market for U.S. exports, outpacing two major European economies. In the agricultural sector, Taiwan was the 7th-largest market for U.S. agricultural exports, exceeding a significant European

island nation despite having half its population.

As we commemorate the 45th anniversary of the Taiwan Relations Act, the United States and Taiwan have made significant strides in strengthening our economic partnership and securing a prosperous future for both economies. This milestone year has witnessed remarkable achievements that underscore the depth and breadth of our relationship.

In 2022, Taiwan emerged as the largest foreign investor in the U.S., announcing over \$30 billion in greenfield investments. These projects, which involve building new facilities from the ground up, demonstrate a substantial commitment to the U.S. economy and job creation. Taiwan's investments, particularly in the semiconductor and electronics industries, carry strategic significance in the context of global supply chain realignment and technological competition.

For example, TSMC a leading semiconductor manufacturer based in Taiwan, has committed to a monumental \$65 billion investment in Arizona, constructing three advanced semiconductor fabs. This project has already injected \$40 billion into the local economy, with approximately 13,000 workers involved in the construction phase daily. Once operational, the first two fabs are projected to create 1,600 high-level positions and indirectly generate 10,000 additional jobs. We are proud that investment from Taiwan now supports over 156,000 jobs in the U.S.

The ongoing U.S.-Taiwan Initiative on 21st Century Trade has emerged as a milestone in our economic cooperation. During the first phase of negotiations, we established terms to enhance customs and trade facilitation, good regulatory practices, anti-corruption efforts, and small-and medium-sized enterprises. The forthcoming second phase of negotiations aims to further enhance agricultural trade while improving labor and environmental standards.

Our partnership has also flourished at the state level, with governors from many states visiting Taipei in recent years, including Arizona, Indiana, Idaho, Michigan, New Mexico, Montana, Virginia, Texas, and New Jersey. This growing engagement reflects an increasing recognition of the value that trade and investment with Taiwan brings to American communities. Notably, the number of American states' representative offices in Taiwan increased dramatically over the past few years from the single digits in 2020 to 24 in 2024, with further expansion on the horizon.

Taiwan's consistent participation as one of the largest foreign delegations at the SelectUSA Investment Summit demonstrates its commitment to fostering job-creating investments in the United States. Additionally, the U.S.-Taiwan Economic Prosperity Partnership Dialogue, established in 2020, continues to serve as a vital platform for bilateral engagement on crucial policy objectives such as supply chain resilience, clean energy, and digital trade.

Currently, workers and companies from United States in Taiwan and vice versa are subject to double income taxation, which disincentivizes Taiwanese investment in the U.S. congressional leaders have recently agreed to taking this on, developing legislative solutions to provide relief, including one that passed the U.S. House of Representatives in February 2024. We will continue to work with U.S. policymakers on a solution that levels the playing field for Taiwanese investors in the United States, and vice versa.

These developments exemplify the robust and multifaceted nature of Taiwan-U.S. economic relations. As we look to the future, we are poised for even greater collaboration and mutual prosperity.

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TAIWAN IN WASHINGTON, D.C.: TWIN OAKS ESTATE

Twin Oaks, a 26-room English Georgian Renaissance-style mansion constructed in 1888, originally served as the summer residence for Gardiner Greene Hubbard, the founder of the National Geographic Society. Twin Oaks later became the official residence of the Republic of China (ROC)'s ambassadors to the United States, and has for many decades until now served Taiwan's diplomatic history well as the locale for welcoming several U.S. presidential figures including Dwight Eisenhower, Richard Nixon, Gerald Ford and George W. Bush prior to each becoming president. Twin Oaks was placed on the National Register for Historic Sites by the United States Department of the Interior in February 1986.

TAIWAN-ALABAMA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Alabama



30 JOBS

Supported by investment from Taiwan-affiliated companies



1,165 JOBS

Supported by exports of goods to Taiwan



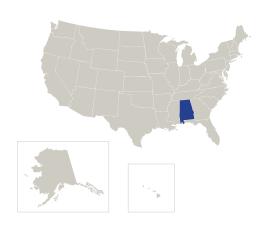
694 JOBS

Supported by exports of services to Taiwan



1,889

supported by Taiwan in Alabama



Trade and Investment Ties

\$313.6 million

Alabama's goods exports to Taiwan in 2023

\$16.0 million

Investment from Taiwan to Alabama

18th

Largest export market for Alabama in the world

5th

Largest market for Alabama in Asia

Taiwan-Affiliated Companies Located in Alabama

Regitar USA



REGITAR USA

MONTGOMERY, ALABAMA

TEGITAR USA

Regitar USA is a company under Mobiletron Electronic Company, which has been devoting to automotive electronics dedicated in charging systems, ignition systems and sensors of engine management. In recent decade, we have been developed the relevant devices for safety system including TPMS, Camera and active balancing BMS (Battery Management System) /PDU(Power Distribution Unit) for electric vehicles. We have been designing and manufacturing automotive parts exporting to over 100 countries via our own brand "MOBILETRON" since 1982.



TAIWAN-ALASKA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Alaska



10 JOBS

Supported by investment from Taiwan-affiliated companies

508 JOBS



Supported by exports of goods to Taiwan



110 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Alaska



Trade and Investment Ties

\$136.8 million

Alaska's goods exports to Taiwan in 2023

8th

Largest export market for Alaska in the world

4th

Largest market for Alaska in Asia

Taiwan-Affiliated Companies Located in Alaska

- China Airlines
- EVA Air
- · Greenwave Foods, Inc.



TAIWAN-ARIZONA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Arizona



3,887 JOBS

Supported by investment from Taiwan-affiliated companies



2,915 JOBS

Supported by exports of goods to Taiwan



1,239 JOBS

Supported by exports of services to Taiwan



total jobs

supported by Taiwan in Arizona



Trade and Investment Ties

\$784.8 million

Arizona's goods exports to Taiwan in 2023

\$35.5 billion

Investment from Taiwan to Arizona

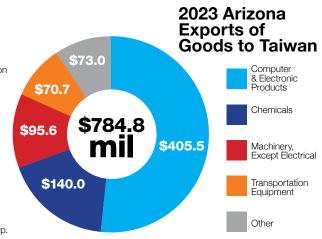
Largest export market for Arizona in the world

Largest market for Arizona in Asia

Taiwan-Affiliated Companies Located in Arizona

- 3S-Phoenix Inc
- Abpac Inc
- AIDC USA LLC
- Bank of Taiwan
- Best Western Airport Inn
- Chang Chun (Arizona) LLC
- Citdl Technology Inc
- Corrent Corporation
- CTCI Americas, Inc
- Delta Fire & Marine Co.
- Foxlink Arizona Inc.
- Great Wall Semiconductor
- Hermes-Epitek Silicon Valley Inc.
- Jetwell Infotech Company LLC.
- Jing He Science Arizona Inc.
- J-M Manufacturing Company Inc.
- Knowledge Computing Corporation Tucson
- Marketech International Corp. USA

- Maxi Switch Inc.
- McCulloch Corporation
- Micro Photonix Integration Corporation
- · Microchip Technology Inc.
- · Nanya Pcb Usa Corp.
- Norman International Arizona LLC
- · Optisolutions, Inc.
- Panda Restaurant Group Inc.
- Pan-Jit International Inc
- PowerOn Technologies Inc.
- · Ppt America Inc.
- · Primarion Inc.
- Sunlit Arizona LLC
- Sunrise Phoenix Hi-Tech LLC
- Syncardia Systems Inc.
- Topco Scientific USA Corp.
- · United Integrated Services (USA) Corp.



TAIWAN SEMICONDUCTOR MANUFACTURING COMPANY (TSMC)

PHOENIX, ARIZONA



TSMC created the semiconductor Dedicated IC Foundry business model when it was founded in 1987. The company served customers and manufactured products for various applications covering a variety of end markets including high performance computing, smartphones, the Internet of Things (IoT), automotive, and digital consumer electronics.

TSMC is the world's first and largest integrated circuit foundry manufacturer. Its main businesses include wafer manufacturing, packaging, testing and technical services. TSMC is well-known in the international market for its advanced manufacturing technology and continuous innovation. It provides advanced process services to many IC design companies and plays an important role in promoting the development of the semiconductor industry. Most of the leading fabless semiconductor companies, such as AMD, Apple, ARM, Broadcom, Marvell, MediaTek, Qualcomm and Nvidia, are customers of TSMC.

To maintain its technology leadership, TSMC continues to develop novel materials, processes, devices and memories that may be adopted in the distant future and beyond. TSMC also continues to collaborate with external research bodies from academia and industry consortia alike with the goal of gaining early awareness and adoption of future cost-effective technologies and manufacturing solutions for its customers.

TSMC has announced that it will invest US\$65 billion to construct and operate three fabs in the state of Arizona. The first fab is on track to begin production leveraging 4nm technology in the first half of 2025. The second and third fab are scheduled to start production in 2028 by the end of the decade, respectively. Currently, US\$40 billion has been invested in Arizona and it is expected to create 1,600 high-level jobs and indirectly generate 10,000 jobs when fab 1 and 2 start to operate. According to Arizona Commerce Authority (ACA), approximately 13,000 workers worked on site every day during the construction.



TAIWAN-ARKANSAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Arkansas



178 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan

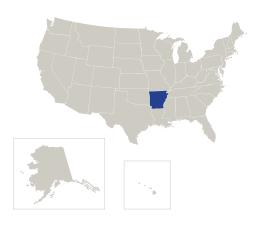


448 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Arkansas



Trade and Investment Ties

\$64.5 million

Arkansas' goods exports to Taiwan in 2023

\$5 million

Investment from Taiwan to Arkansas

19th

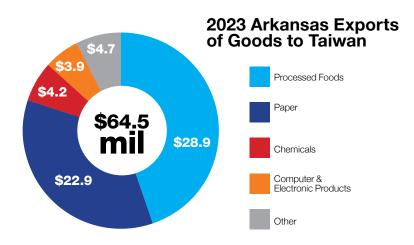
Largest export market for Arkansas in the world

6th

Largest market for Arkansas in Asia

Taiwan-Affiliated Companies Located in Arkansas

- Greenwave Foods, Inc.
- Westlake Corporation



GREENWAVE FOODS, INC.

MULBERRY, ARKANSAS

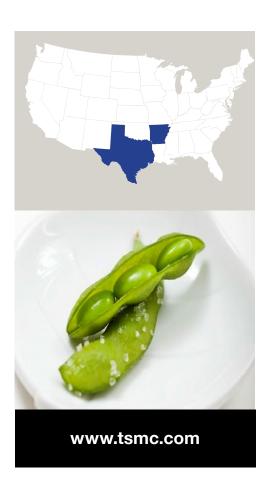


Greenwave Foods was founded in 2009.

Our team is passionate about healthy, great tasting food, holistic plantbased nutrition, environmental sustainability and keeping our world free of Genetically Modied (GMO) crops.

We also care very much about local sourcing, which lead us to a multiyear effort to grow and harvest edamame in the American Heartland.

We are very proud of our achievement, providing our customers with the highest quality super-premium edamame that are grown right here in the USA.



TAIWAN-CALIFORNIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in California



82,767 JOBS

Supported by investment from Taiwan-affiliated companies

32,869 JOBS

Supported by exports of goods to Taiwan



6,824 JOBS

Supported by exports of services to Taiwan



122,460 total jobs

supported by Taiwan in California



Trade and Investment Ties

\$8.8 billion

California's goods exports to Taiwan in 2023

\$9.8 billion

Investment from Taiwan to California

Largest export market for California in the world

Largest market for California in Asia

Taiwan-Affiliated Companies Located in California

- · Brighton Best Int'l
- Carlsbad Technology Inc
- China Airlines
- Compucase Corporation
- Delta Electronic America
- Diamond Wipes Int'l
- Din Tai Fund
- Eternity Wealth Advisors LLC
- Gigabyte Co.
- Intelligent Packaging Solutions
- J-M Manufacturing Co.
- Kingston Technology
- Lollicup USA
- Minson Corporation
- MRV Communications

- Panda Express
- Pantronix Corporation
- Prime Wheel Corporation
- Royal Business Bank
- Sunon INC.
- Sunrider International
- SuperMicro Computer Inc.
- Ta Chen International Inc.
- Tawa Supermarket
- Today's Hotel Corporation
- Universal Fortuna Inc.
- Viewsonic Corporation
- Vizio
- World Journal

2023 California Exports of Goods to Taiwan Computer \$2.629.8 & Electronic \$2,903.1 Products Machinery, Except Electrical \$8,849.9 Transportation Equipment \$620.8 Waste & Scrap \$1,587.7 \$1,108.5 Other

DELTA ELECTRONICS AMERICAS

FREMONT, CALIFORNIA



Delta, a global leader in power management and a provider of IoT-based smart green solutions, is committed to advancing cutting-edge, sustainable technologies that promote a cleaner and more energy-efficient future. Across our Americas region, which operates with a headcount of 1,470 employees across 27 offices located throughout 11 states in the United States, Canada, South America, and Mexico, we have consistently prioritized sustainability in all our operations.

A prime example of this commitment is our America regional headquarters in Fremont, California. This facility stands as a testament to our dedication, being the first green building in Fremont and the second in the Silicon Valley Bay Area to achieve the prestigious LEED® Zero Energy certification. This remarkable achievement was realized through the integration of Delta's cutting-edge energy solutions, including a 600kW rooftop solar PV system, 500kW bi-facial PV carport system and a 330kWh energy storage system. Together, these systems generate over 1.1 MWh of renewable electricity annually, fully meeting the building's energy consumption needs and establishing its net-zero energy status.

A key highlight of our headquarters is its geothermal heating and cooling system, designed to capitalize on the unique geological conditions of the East Bay. This system operates with exceptional efficiency and reliability, utilizing solar energy to power the exchange of heat through over 20 miles of underground piping. For nearly a decade, this geothermal system has provided consistent, silent operation, underscoring Delta's leadership in sustainable building technologies.

In addition to its practical benefits, the geothermal system doubles as a showcase for Delta's innovative products. It incorporates a range of our technologies, including water pumps, air blowers, drives, compressors, controls, and sensors. These components are meticulously monitored and optimized by Delta's advanced VTScada system, which ensures maximum energy efficiency and provides valuable insights for the continuous improvement of our solutions.

Our Fremont headquarters is integral to Delta's broader RE100 initiative, which commits to powering all our global operations with renewable electricity by 2030. Beyond its direct environmental impact, the building serves as a living example of how businesses can lead the way in sustainability, setting a new benchmark for green building performance and contributing to a more sustainable future.



en-US/index

GIGABYTE CO. CITY OF INDUSTRY, CALIFORNIA

GIGABYTE[™]

GIGABYTE is an engineer, innovator, and leader in the tech world that offers a complete product and service portfolio of different scales to accelerate individuals and businesses in reaching their potential. With unique industry insights and strong eco-partnerships, GIGABYTE continues to expand its products and influence, enabling customers to facilitate Al implementation and future robotics, and align the advancement of computing with environment sustainability to "Upgrade Your Life."

The company applies its hardware expertise and patented innovations to provide top-tier PC products and peripherals to enrich users' gaming and creative experiences. It also offers flexible HPC servers, rack integration service, data center, cooling, and comprehensive Al products and solutions to empower enterprises' success with secure, stable, reliable, and diverse acceleration options.

The consumer product lineup includes motherboards, graphics cards, laptops, monitors, storage devices, and peripherals such as keyboards and computer mice. On the enterprise side, GIGABYTE offers product solutions in storage, cloud, edge, high-performance, and Al computing, as well as server and rack-mounted computing products, integrated data centers, and advanced cooling technologies. It also establishes close partnerships with key collaborators to jointly create use case scenarios in smart living and future robotics.

GIGABYTE has invested US\$60,000,000 and hired 180 professionals to establish its US headquarters in Los Angeles with functions of marketing, sales, customer services and logistics. Per growing market demand, GIGABYTE is expanding its local operation to tailor-made manufacture with an aim to meet gradually increasing customer needs.



SUPER MICRO COMPUTER INC.

SAN JOSE, CALIFORNIA



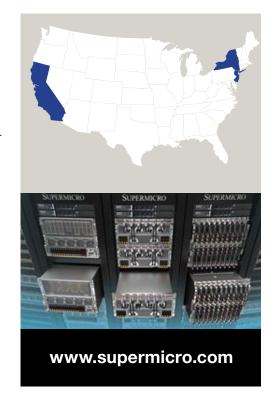
Supermicro (NASDAQ: SMCI) is a global leader in Application-Optimized Total IT Solutions. Founded and operating in San Jose, California, with manufacturing and operations in the Netherlands and Taiwan.

Supermicro is committed to delivering first-to-market innovation for Enterprise, Cloud, Al, and 5GTelco/Edge IT Infrastructure. We are a Total IT Solutions manufacturer with server, Al, storage, IoT, switch systems, software, and support services. Supermicro's motherboard, power, and chassis design expertise further enables our development and production, enabling next-generation innovation from cloud to edge for our global customers. Our products are designed and manufactured in-house (in the US, Taiwan, and the Netherlands), leveraging global operations for scale and efficiency and optimized to improve TCO and reduce environmental impact (Green Computing). The award-winning portfolio of Server Building Block Solutions® allows customers to optimize for their exact workload and application by selecting from a broad family of systems built from our flexible and reusable building blocks that support a comprehensive set of form factors, processors, memory, GPUs, storage, networking, power, and cooling solutions (air-conditioned, free air cooling or liquid cooling.

Founded in 1993, Supermicro® is a global leader in high-performance, high-efficiency server technology and innovation is a premier provider of end-to-end green computing solutions and integration/support services for Data Center, Cloud Computing, Enterprise IT, Hadoop/Big Data, HPC and Embedded Systems worldwide.

The company ships to thousands of customers including distributors, value added resellers, system integrators, and original equipment manufacturers (OEMs) as well as through our direct sales, in over 100 countries providing them with the latest server technologies including optimal configurations of memory, CPU, I/O interfaces, thermal control, storage subsystems and system management tools.

System solutions cover a broad range of applications across world-class data center and cloud services, large scalable server farms, scientific and research supercomputing clusters, businesses with complex computing requirements (such as those in financial services, oil and gas exploration, and media and entertainment companies), industrial and Internet of Things (IoT) applications, medical equipment, digital security and surveillance and emerging low-power, high-density micro server markets.



TAIWAN-COLORADO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Colorado



242 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan

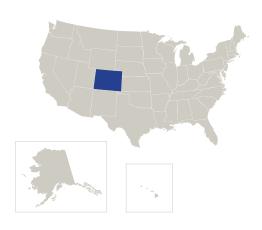


1,096 **JOBS**

Supported by exports of services to Taiwan

2,321 total jobs

supported by Taiwan in Colorado



Trade and Investment Ties

\$264.6 million

Colorado's goods exports to Taiwan in 2023

\$13.3 million

Investment from Taiwan to Colorado

9th

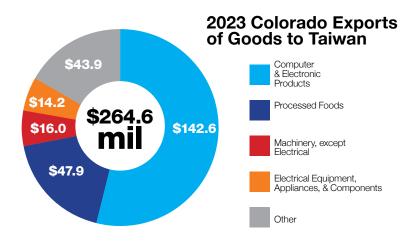
Largest export market for Colorado in the world

5th

Largest market for Colorado in Asia

Taiwan-Affiliated Companies Located in Colorado

- Colorado Chinese News
- · Pacific Western Technologies Ltd.
- · Yeh and Associates Inc.



TAIWAN-CONNECTICUT ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Connecticut



30 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



653 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Connecticut



Trade and Investment Ties

\$249.4 million

Connecticut's goods exports to Taiwan in 2023

\$241.5 million

Investment from Taiwan to Connecticut

14th

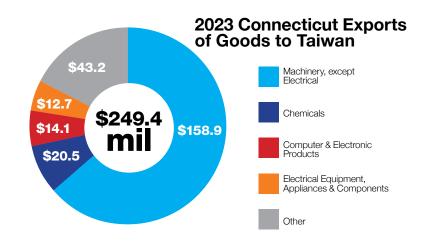
Largest export market for Connecticut in the world

5th

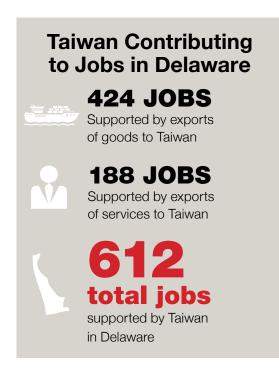
Largest market for Connecticut in Asia

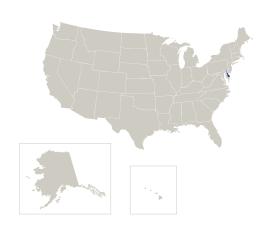
Taiwan-Affiliated Companies Located in Connecticut

- Hontek Technology
- LOGIKCO
- Yiviva



TAIWAN-DELAWARE ECONOMIC RELATIONS





Trade and Investment Ties

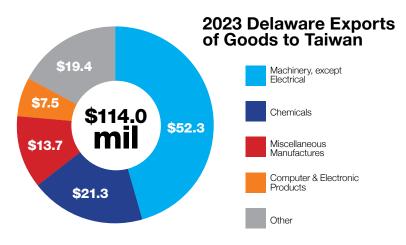
\$11.4 million

Delaware's goods exports to Taiwan in 2023

12th

Largest export market for Delaware in the world 5th

Largest market for Delaware in Asia



TAIWAN-FLORIDA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Florida



1,296 **JOBS**

Supported by investment from Taiwan-affiliated companies



1,131 **JOBS**

Supported by exports of goods to Taiwan



3,992 **JOBS**

Supported by exports of services to Taiwan



6,419 total jobs

supported by Taiwan in Florida



Trade and Investment Ties

\$304.5 million

Florida's goods exports to Taiwan in 2023

\$183.0 million

Investment from Taiwan to Florida

45th

Largest export market for Florida in the world

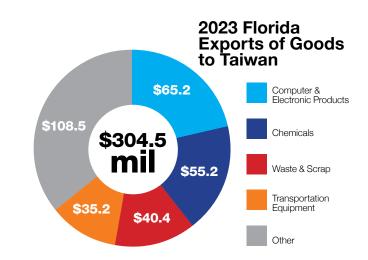
8th

Largest market for Florida in Asia

Taiwan-Affiliated Companies Located in Florida

- Adata Technology (USA) Co., Ltd.
- Aker Technology USA Corporation
- Amerasia Bank
- · Anewgo Collection
- BENQ Latin America Corp.
- BioTissue, INC.
- China Airline
- Condiva Healthcare & Systems Inc.
- Harvest Valley Inc.
- King of Fans, Inc.
- KUS USA
- Kye International Corp.
- Lander Distributors Corp.
- Lee Fisher International, Inc
- Lung-Meng Machinery (U.S.A.) Inc.

- Merits Health Products, Inc.
- Microlife USA, Inc.
- Microtips Technology, L.L.C.
- Morrison Express Corp. (U.S.A.)
- Senao International Miami
- Shou le Industrial Group
- Siruba Latin America
- Song-Chuan U.S.A. Inc.
- Ta Chen International, Inc.
- The Fatty Crab
- TM GROUP
- Transcend Information, Inc.
- US-1 America, Inc.
- Yang Enterprises, Inc



BIOTISSUE MIAMI, FLORIDA



BioTissue is the leader in innovative technologies using products derived from human amniotic membrane tissues. Since its inception in 1997, the Company has pioneered the clinical application of human placental tissues – more than 900,000 patients have been treated with BioTissue products and the Company's groundbreaking scientific and clinical achievements have been documented in more than 400 peer-reviewed publications.

BioTissue was born of a life-changing need—to help physicians heal wounds and chronic pain in their patients with unprecedented efficacy. By harnessing the power of human birth tissue donated by compassionate mothers, our trusted products—which have anti-inflammation and anti-scarring properties—help patients heal faster and bring the body back to its original state. For most patients, BioTissue is another chance at life. From post-op patients to proathletes, if their goal is to "get better"—we aim for "better than ever."

Our evidence-based innovation has outpaced the world of regenerative medicine for more than three decades. Today, we continue to champion high-performance healing into the future.



TAIWAN-GEORGIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Georgia



537 JOBS

Supported by investment from Taiwan-affiliated companies

2,667 **JOBS**

Supported by exports of goods to Taiwan



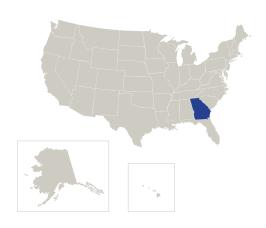
1,854 **JOBS**

Supported by exports of services to Taiwan



5,058 total jobs

supported by Taiwan in Georgia



Trade and Investment Ties

\$718.0 million

Georgia's goods exports to Taiwan in 2023

\$255.0 million

Investment from Taiwan to Georgia

17th

Largest export market for Georgia in the world

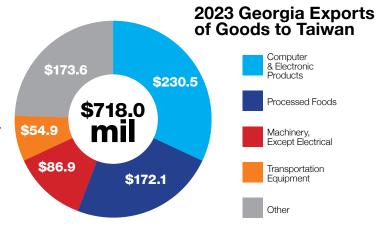
7th

Largest market for Georgia in Asia

Taiwan-Affiliated Companies Located in Georgia

- All Strong Industry Inc.
- · Amniox Medical, Inc
- Baily International of Atlanta, INC
- Castles Technology International
- China Airlines
- Crystal Falls Golf Club Corp.
 Taiwan Fu Hsing
- Duro Tire & Wheel
- Eva Airways Corporation
- Evergreen America Corporation
- Evergreen-Logistics (U.S.A) Corp.

- GSI Technology
- HotSauce Technologies
- Iron CAD
- JJ International Inc
- Maxxis International-USA
- Maxzone Auto Parts Corp.
- Southern Grower, Inc.
- Taiwan Fu Hsing Industrial Co., Ltd.
- Wei-Chuan U.S.A. Inc.
- Winmate
- Yang Ming America Corp



CHENG SHIN TIRE MAXXIS INTERNATIONAL

SUWANEE, GEORGIA



Founded in Taiwan, Maxxis got its start by making bicycle tires, and soon expanded its offerings to include tires for auto, light truck, ATV, motorcycle, trailer, and more. Today, Maxxis distributes its products in more than 180 countries and has operations in Asia, North America, South America, Europe, Africa, and Australia, employing more than 30,000 people. Maxxis' ability to serve customers around the world is rooted in its manufacturing capacity, which includes facilities in Taiwan, China, Thailand, Vietnam, and India. Maxxis opened its first distribution facility in North America in 1985, and today has more than half a million square feet of warehouse space across the U.S., located in Atlanta, Los Angeles, Dallas/Fort Worth, and Indianapolis.



TAIWAN-HAWAII ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Hawaii



593 JOBS

Supported by investment from Taiwan-affiliated companies

30 JOBS



Supported by exports of goods to Taiwan



244 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Hawaii



Trade and Investment Ties

\$8.1 million

Hawaii's goods exports to Taiwan in 2023

\$47.3 million

Investment from Taiwan to Hawaii

16th

Largest export market for Hawaii in the world

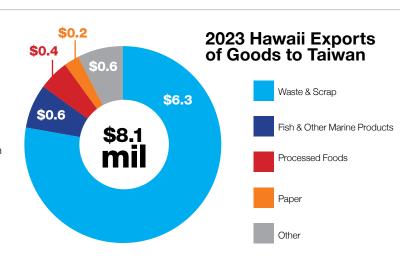
9th

Largest market for Hawaii in Asia

Taiwan-Affiliated Companies Located in Hawaii

- 85°C Bakery Cafe
- Aloha Data Services, Inc.
- Auto X-Change, Inc.
- Central Pacific Properties
- Chiefly Company Ltd.
- China Airlines
- ControlPoint Surveying
- Dragon Hawaii Tours & Travel
- Engineering Partners, Inc.
- Fumi's Kahuku Shrimp

- HK Construction Corp.
- Ifang fruit tea
- J.J. Bakery
- Karat
- Longevity International Enterprises Corporation
- Meet Fresh
- Ramada Plaza Waikiki
- Tiiger Suger
- Tina's Creations Inc.



TAIWAN-IDAHO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Idaho 1,874 JOBS Supported by exports of goods to Taiwan 294 JOBS Supported by exports of services to Taiwan 2,168 total jobs supported by Taiwan in Idaho



Trade and Investment Ties

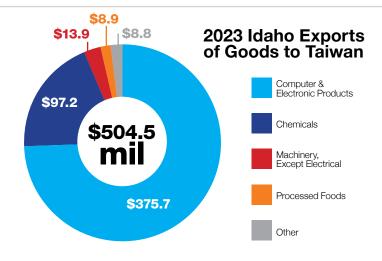
\$504.5 million

Idaho's goods exports to Taiwan in 2023

2nd

Largest export market for ldaho in the world 1st

Largest market for Idaho in Asia



TAIWAN-II I INOIS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Illinois



1,126 JOBS

Supported by investment from Taiwan-affiliated companies



2,815 JOBS

Supported by exports of goods to Taiwan



2,344 JOBS

Supported by exports of services to Taiwan



total iobs

supported by Taiwan in Illinois



Trade and Investment Ties

\$758.1 million

Illinois' goods exports to Taiwan in 2023

\$51.1 million

Investment from Taiwan to Illinois

19th

Largest export market for Illinois in the world

Largest market for Illinois in Asia

Taiwan-Affiliated Companies Located in Illinois

- Advantech Corporation
- Apex Products LLC
- Asia Dynamics Inc. Broken Arrow Golf Club
- BV USA LLC

HC

- Cheetah Express Inc.
- China Airlines
- Davalon LLC
- De Amertek Corp.
- Double Bond Chemical
- Entropy International Inc., Pactrans Air & Sea USA
- Eva Air

- Evergreen Marine
- Forplax Chicago Inc.
- Global Union
- Hiwin Technologies Corp.
- Leader Mutual
- Lin & Lincoln CPA's Ltd Mark Products
- Mega Int'l Commercial
- Bank
- Merry Richard Jewelers
- Mogo Inc.
- · Neousys Technology Inc.
- Pan Reality
- Phoenix Bean

- · RDI Inc.
- Ridgeline Consultant LLC
- Round-The-World
- Logistics
- Shummi US LLC
- Taipei Café
- TD SYNNEX
- Trust Air Cargo U.S. Asia Group
- United Central Orchids Inc.
- US Acrylic
- Wei-Chuan U.S.A. Inc.



HIWIN TECHNOLOGIES CORP.

HUNTLEY, ILLINOIS



HIWIN Corporation is one of the world's leading manufacturers of linear motion components, positioning systems and automation solutions. Founded in 1989 by current CEO, Eric Y. T. Chuo through the merger of precision ballscrew manufactures in Taiwan and Germany, HIWIN Corporation is a fusion of European craftsmanship and Taiwanese manufacturing excellence. HIWIN has rapidly grown to have the largest selection of motion products in the industry.

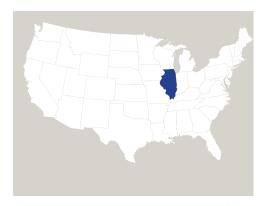
HIWIN Corporation North America

HIWIN Corporation's North American headquarters were established in 1992. Located in Huntley Illinois, HIWIN is a leading provider of linear motion components, solutions and engineering services in the US, Canada and Mexico. The company serves many major corporations in the region in a variety of industries including Machine Tools, Packaging, Aerospace, Energy and Medical and Biological Science and Semiconductor. The Huntley

HQ houses a large machining facility, labs for Quality, Engineering/R&D and Training, and a high-efficiency warehousing system. With consistent growth and investment in new technologies, HIWIN ensures best-in-class manufacturing, delivery and service to its North American customers.

Globally Networked for Comprehensive R&D and Support Excellence

With 7,000 employees worldwide and 13 subsidiaries across the globe, HIWIN maintains a highly integrated network for Sales, Manufacturing, R&D and Customer Support. HIWIN products are the result of decades of painstaking dedication to research and development. Since 1989 the company has established 8 R&D centers around the world and holds over 2760 patents in 34 countries. The company continues to develop cutting edge technologies to satisfy its customers' ever evolving automation needs. With highly trained global resources, HIWIN has positioned itself to ensure its customers receive comprehensive services and unmatched support. HIWIN is the first manufacturer of linear motion and motion control products to receive both ISO-9001 and ISO-14001 certifications and is an award winning, technology innovator with highly automated, state-ofthe-art manufacturing processes to ensure manufacturing efficiency and product quality second to none.





















www.hiwin.com

TAIWAN-INDIANA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Indiana



1,316 **JOBS**

Supported by investment from Taiwan-affiliated companies

945 JOBS



Supported by exports of goods to Taiwan



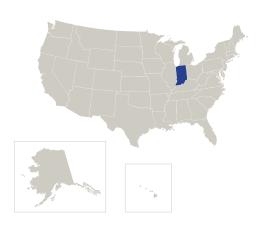
1,094 **JOBS**

Supported by exports of services to Taiwan



3,355 total jobs

supported by Taiwan in Indiana



Trade and Investment Ties

\$254.3 million

Indiana's goods exports to Taiwan in 2023

\$14 million

Investment from Taiwan to Indiana

24th

Largest export market for Indiana in the world

6th

Largest market for Indiana in Asia

Taiwan-Affiliated Companies Located in Indiana

- Belkin Logistics
- Compal USA (Indiana)
- GeoVision Inc
- · Kamaya, Inc.
- Kendta Tires
- Maxxis
- Mediatek
- Optimal EV
- Pegatron
- Q-Edge Corp.
- Sun Polymers International
- Telamoon



TELAMON CARMEL, INDIANA



Telamon Corporation's goal is to simplify business by increasing efficiency and streamlining operations for our customers. Established in 1985, Telamon specializes in solutions for telecommunication networks, wireline, wireless and industrial assembly focusing on wire harness, manufacturing, kitting and assembly. Based in Carmel, Indiana, Telamon operates in thirteen locations.

Telamon, the Greek word for "support," is the largest private minority-owned company headquartered in Indiana. The company continuously exceed customer standards and expectations in both quality and delivery and have been recognized globally through numerous awards and certifications.

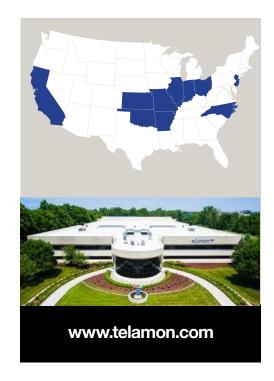
Telamon's Telecom Solutions division delivers everything from supply chain services to high-quality engineering, installation, integration, and logistics and supply chain services to customers in many market areas.

Telamon's Industrial Solutions business unit encompasses two major areas of emphasis with a common goal of providing the most responsive and effective solutions to address the needs of our customers.

Driven by the highest quality standards in the automotive safety industry, Telamon's wire harness business enables connectivity for today's and tomorrow's next generation vehicle mobility solutions.

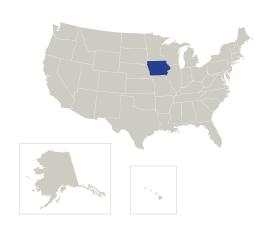
Telamon's kitting and assembly business removes roadblocks and improves efficiency for our customers with the delivery of high quality industrial assemblies and part kits.

Telamon Industrial Solution's mission is to provide exceptionally high quality and responsive solutions to enable our customers' continued success.



TAIWAN-IOWA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Iowa 23 JOBS Supported by investment from Taiwan-affiliated companies 671 JOBS Supported by exports of goods to Taiwan 523 JOBS Supported by exports of services to Taiwan



Trade and Investment Ties

\$180.6 million

lowa's goods exports to Taiwan in 2023

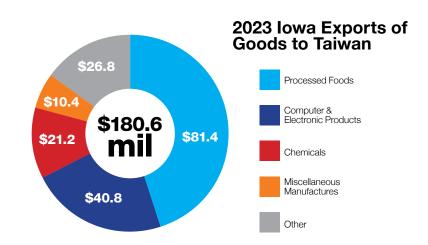
1,217
total jobs
supported by Taiwan
in lowa

13th
Largest export market for lowa in the world

Largest market for lowa in Asia

Taiwan-Affiliated Companies Located in Iowa

- C K International
- Formosa Food



TAIWAN-KANSAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Kansas



5,080 **JOBS**

Supported by investment from Taiwan-affiliated companies



1,004 **JOBS**

Supported by exports of goods to Taiwan

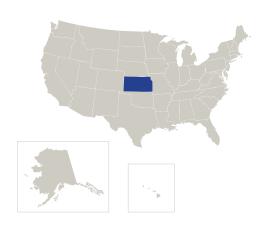


487 JOBS

Supported by exports of services to Taiwan

6,571 total jobs

supported by Taiwan in Kansas



Trade and Investment Ties

\$270.4 million

Kansas' goods exports to Taiwan in 2023

\$7.0 billion

Investment from Taiwan to Kansas

12th

Largest export market for Kansas in the world

5th

Largest market for Kansas in Asia

Taiwan-Affiliated Companies Located in Kansas

- Garmin
- Hyper Tech Computers
- Sun Marble Company



GARMIN OLATHE, KANSAS

GARMIN

Garmin has pioneered new GPS navigation and wireless devices and applications that are designed for people who live an active lifestyle. The mission of the company is to be an enduring company by creating superior products for automotive, aviation, marine, outdoor, and sports that are an essential part of its customers' lives. Garmin has a wide business and serves five primary business units, including automotive, aviation, fitness, marine, and outdoor recreation.

Garmin was co-founded by Dr. Min Kao and Gary Burrell in October 1989 to integrate Global Positioning System (GPS) technology into navigation devices for multiple markets. Dr. Kao, originally from Taiwan, is credited with the breakthrough design and engineering of the GPS software technology that formed the foundation of the original Garmin product line. As executive chairman, Dr. Kao provides ongoing support to the company's strategic planning and business development processes and continues to serve as the chairman of the board of directors.

Garmin has a vertical integration business model that keeps all design, manufacturing, marketing and warehouse processes in-house, giving the company more control over timelines, quality and service. Its user-friendly products are not only sought after for their compelling design, superior quality and best value, but they also have innovative features that enhance the lives of Garmin's customers. Garmin has more than 20,000 associates in 87 offices worldwide.



TAIWAN-KENTUCKY ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Kentucky **20 JOBS**



Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



702 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Kentucky



Trade and Investment Ties

\$249.8 million

Kentucky's goods exports to Taiwan in 2023

\$20.0 million

Investment from Taiwan to Kentucky

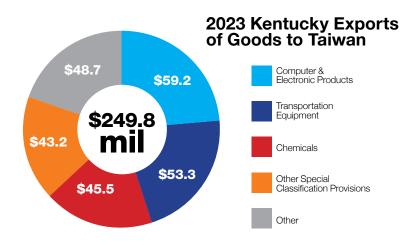
20th

Largest export market for Kentucky in the world

Largest market for Kentucky in Asia

Taiwan-Affiliated Companies Located in Kentucky

- · Conntek Integrated Solution Inc.
- Sunspring Metal Corporation



TAIWAN-LOUISIANA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Louisiana



1,240 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



686 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Louisiana



Trade and Investment Ties

\$833.2 million

Louisiana's goods exports to Taiwan in 2023

\$9.5 billion

Investment from Taiwan to Louisiana

28th

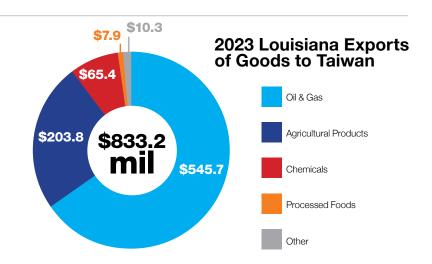
Largest export market for Louisiana in the world

5th

Largest market for Louisiana in Asia

Taiwan-Affiliated Companies Located in Louisiana

- Formosa Plastics Corporation
- Nan Ya Plastics
- Westlake Corporation



TAIWAN-MAINE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Maine 116 JOBS Supported by exports of goods to Taiwan 237 JOBS Supported by exports of services to Taiwan 353 total jobs supported by Taiwan in Maine



Trade and Investment Ties

\$31.2 million

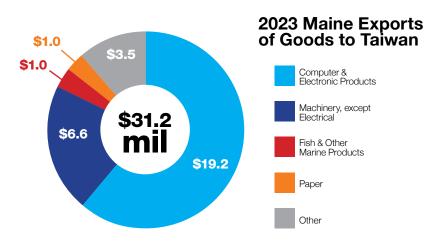
Maine's goods exports to Taiwan in 2023

18th

Largest export market for Maine in the world

8th

Largest market for Maine in Asia



TAIWAN-MARYLAND ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Maryland



851 JOBS

Supported by investment from Taiwan-affiliated companies

865 JOBS



Supported by exports of goods to Taiwan



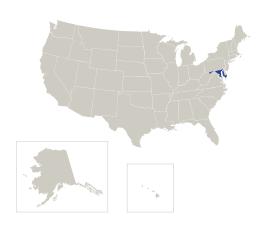
1,018 **JOBS**

Supported by exports of services to Taiwan



2,734 total jobs

supported by Taiwan in Maryland



Trade and Investment Ties

\$232.9 million

Maryland's goods exports to Taiwan in 2023

\$37.2 million

Investment from Taiwan to Maryland

16th

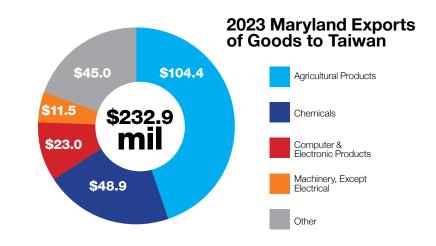
Largest export market for Maryland in the world

5th

Largest market for Maryland in Asia

Taiwan-Affiliated Companies Located in Maryland

- ADE Consulting, LLC
- Bora pharmaceuticals
- DSFederal
- Fortune Mortgage
- Sabra, Wang & Associates, Inc.
- Solid Gold, Inc.
- Trensend Information, Inc.
- Upright Planning, LLC



BORA PHARMACEUTICALS

BALTIMORE, MARYLAND



Bora Pharmaceuticals Co., Ltd. ("Bora", TWSE: 6472) successfully acquired Emergent BioSolutions' ("Emergent", NYSE: EBS) sterile manufacturing facility in Baltimore-Camden, Maryland, in June 2024.

This acquisition strengthens Bora's presence in the U.S. following its earlier purchase of Upsher-Smith Laboratories, a Minnesota-based generics manufacturer. It marks a key milestone in the Company's strategic expansion into sterile drug manufacturing and broadening its North American footprint.

The 87,000-sq. ft. facility provides sterile injectable drug product manufacturing services, offering clinical and commercial non-viral aseptic fill/finish capabilities across four fill lines, including lyophilization, vial filling, and pre-filled syringe filling.

This acquisition enhances Bora's drug substance and drug product capabilities and complements Bora Biologics, its biologics development and manufacturing arm.

About Bora: Founded in 2007, Bora Pharmaceuticals Co., Ltd. is Taiwan's largest pharmaceutical manufacturer, supplying over 100 countries worldwide. Bora aims to be a global leader in pharmaceutical manufacturing, delivering quality, efficiency, and reliability to its clients.



TAIWAN-MASSACHUSETTS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Massachusetts



1,653 **JOBS**

Supported by investment from Taiwan-affiliated companies

3,435 **JOBS**

Supported by exports of goods to Taiwan

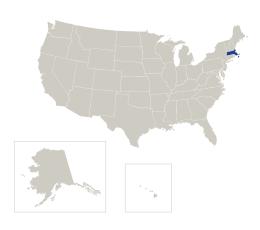


1,482 **JOBS**

Supported by exports of services to Taiwan



supported by Taiwan in Massachusetts



Trade and Investment Ties

\$924.9 million

Massachusetts' goods exports to Taiwan in 2023

\$1.1 billion

Investment from Taiwan to Massachusetts

12th

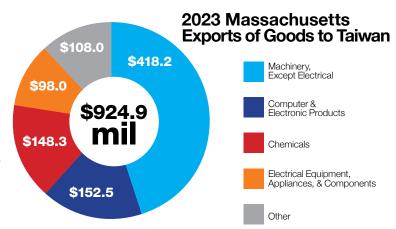
Largest export market for Massachusetts in the world 4th

Largest market for Massachusetts in Asia

Taiwan-Affiliated Companies Located in Massachusetts

- AB Biosciences, Inc.
- ACBEL Polytech (USA) Inc.
- · Acon, Inc.
- Advanced Semiconductor
- AST Products. Inc.
- Delta Electronic Inc.
- Diamond Windows and Doors
- Dimerco Express Corp.
- EInk Corp.
- Engineering (ASE) Group
- Fleet Supply Inc.
- InfoTree Inc.

- Ko Automotive Group
- Kyper Data Technologies
- Mascon
- MediaTek USA Inc.
- MFG.
- MFG.Nova Biomedical Corp.
- PharmaEssentia Corp.
- Shinemound Enterprise Inc.
- T.D.T Trading Inc.
- Teratech Corp.
- TSMC North America, East Region



E INK BILLERICA, MASSACHUSETTS



E Ink is the originator, pioneer and commercial leader in ePaper technology. The company delivers its advanced display products to the world's most influential brands and manufacturers, enabling them to install extremely durable, low power displays in previously impossible or unimaginable applications and environments.

E Ink encompasses the combined E Ink Corporation, which was spun out of the MIT Media Lab in 1997 to commercialize electronic ink and EPD technology, and Prime View International, which was established in 1992 as the first TFT LCD company in Taiwan, focusing on high quality small-to-medium-sized TFT LCDs. In 2009, Prime View acquired E Ink Corporation to further integrate and expand the EPD supply chain and the new combined companies were branded as E Ink.

E Ink's corporate philosophy centers around delivering revolutionary products, excellent user experiences, and environmental benefits through advanced technology development. E Ink has pledged reaching NetZero by 2040 and RE100 by 2030 and is committed to joining international initiatives related to carbon reduction. The Company participates in programs such as RE 100, EP 100, The Climate Pledge, and SBTi science-based targets. E Ink has adopted the TCFD framework to disclose financial impacts of climate-related risks and opportunities.

In 2021, E Ink was identified as having 99.98% Green Revenue, according to the evaluation of the Green Revenue 2.0 Data Model by FTSE Russell under the Energy Management Efficiency IT Process sub-sector.

In 2022, E Ink announced they were named one of the Asia-Pacific Climate Leaders; that they were the first display company to reach RE20, and that they are a member of the Down Jones Sustainability Indices, listed in the DJSI World Index and Emerging Markets Index. Also in 2022, E Ink was the first display company to be awarded the Dark Sky Certification by the International Dark Sky Association.



PHARMAESSENTIA

BURLINGTON, MASSACHUSETTS

PharmaEssentia

PharmaEssentia (TWSE: 6446), headquartered in Taipei, Taiwan, is a global and rapidly growing biopharmaceutical innovator. Leveraging deep expertise and proven scientific principles, PharmaEssentia aims to deliver effective new biologics for challenging diseases in the areas of hematology, oncology, and immunology with one approved product and a diversified pipeline.

Founded in 2003 by a team of Taiwanese American executives and renowned scientists from U.S. biotechnology and pharmaceutical companies, the company has grown into a global presence with operations in the U.S., Japan, China, and Korea, and a world-class biologics production facility in Taichung, Taiwan. With over 600 employees across its subsidiaries, PharmaEssentia continues to expand. In the U.S., the company has established both Commercial Operations and PharmaEssentia Innovation and Research Center (PIRC) in Massachusetts, supported by a team of over 150 professionals.

The company's first commercialized product, Besremi®, received FDA approval in November 2021 for the treatment of adults with polycythemia vera (PV). Besremi® has also been approved for the treatment of PV in the EU, Taiwan, Japan, South Korea, China, Macau, Malaysia, and Singapore. PharmaEssentia is currently conducting a global phase III study for the treatment of essential thrombocythemia (ET) as the second indication for Besremi®.

PharmaEssentia is dedicated to addressing unmet medical needs, pioneering new drug development and technologies, and providing patients with access to affordable and effective treatments. To support this mission, the company has invested over US\$300 million into its U.S. business operations.



TAIWAN-MICHIGAN ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Michigan



785 JOBS

Supported by investment from Taiwan-affiliated companies

867 JOBS



Supported by exports of goods to Taiwan



1,586 **JOBS**

Supported by exports of services to Taiwan



3,238 total jobs

supported by Taiwan in Michigan



Trade and Investment Ties

\$233.5 million

Michigan's goods exports to Taiwan in 2023

\$68.2 million

Investment from Taiwan to Michigan

27th

Largest export market for Michigan in the world

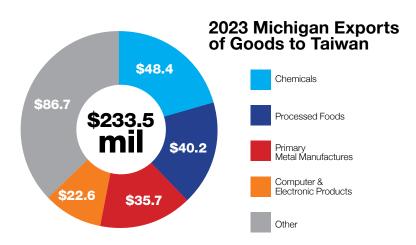
7th

Largest market for Michigan in Asia

Taiwan-Affiliated Companies Located in Michigan

- APS Elastomers
- Asia Forging Supply
- AUO Corporation America
- Beet Analytics Technology
- CMAI Industries, Inc.
- DAE Controls LLC
- Delta Electronics (Americas)
- Ebinger Manufacturing Co.
- EOI PIONEER INC.
- FFG
- Innolux Corporation
- ISOQA Technical Service Co.

- Leapers
- Logic Solutions
- MACAUTO USA
- Max Mothes LLC
- Moldex3D
- Optimal EV
- Paul Lee Agency Inc.
- Taigene Electric Machinery
- Tung Thih Electronic USA Co., Inc.
- TYC Genera
- · Youngs Travel



FAIR FRIEND GROUP

STERLING HEIGHTS, MICHIGAN



Fair Friend Group (FFG) was established in 1979 with the founding principles of reliability, growth, continuous advancement, best in quality, and strive for excellence. FFG consists of three major divisions of businesses: (1) Machine Tool Division, (2) Industry Equipment Division, and (3) Green Energy Division

FFG's product range includes CNC machine tools, power tools, forklifts, construction machinery, parking garage equipment, pneumatic equipment, LCD monitors & TV, solar cell conductive adhesives, LED lighting, magnesium alloy forging, and testing equipment for semiconductors & LED wafers. FFG has 98 production and operational bases worldwide collaborating together to share the group's global resources. Transforming from dealer to manufacturer and from traditional industry to high-tech industry enabled FFG to advance not only in management and technology but also in the quality of products and services that meet or surpass international standards.

FFG's operations in the US is headquartered in Sterling Heights, MI with additional facilities in Saginaw, MI, Port Huron, MI, Fenton, MI, Newark, NJ, Los Angeles, CA, Kennebunk, ME and Chicago IL. FFG's facilities in the United States employ more than 300 employees in Michigan, Illinois, and New Jersey combined. FFG's operations in the US provide machine tool and power transmission equipment that are vital to the manufacturing and industrial sectors. Our customers include GM, Ford, FCA, Cummins Engine, American Axles, Boeing, Airbus, and many more.





www.ffg-tw.com

MOLDEX3D NORTHERN AMERICA

FARMINGTON HILLS, MICHIGAN



CoreTech System Co., Ltd. (Moldex3D) has been providing the professional CAE analysis solution "Moldex" series for the plastic injection molding industry since 1995, and the current product "Moldex3D" is marketed worldwide.

Committed to providing advanced technologies and solutions to meet industrial demands, Moldex3D not only developed the first mold-filling simulation software on Microsoft Windows platform, but also pioneered the launch of true three-dimensional meshing technology in the market. Started out as an academic project in Taiwan, Moldex3D has taken a strong foothold in Greater China and progressively expanded into the rest of Asia, Europe and Americas markets. Since the founding of the company, Moldex3D has been growing rapidly with 9 offices and more than 130 channel partners worldwide, servicing over a thousand customers across various industries.

With the rising demands from North American market, Moldex3D decided to set up its US office -- Moldex3D Northern America in Detroit, Michigan in 2010 to better service customers in the region. Over the course of 9 years, the company has experienced a strong growth in service requests and sales revenue. The company now employs a team of 15 highly-trained professionals in its Detroit office. An increase in manpower and a branch office is in the future plan of the company for the growing business activities and the thriving business growth.





www.moldex3d.com

TAIWAN-MINNESOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Minnesota



1.321 **JOBS**

Supported by investment from Taiwan-affiliated companies



1,679 **JOBS**

Supported by exports of goods to Taiwan



1,085 **JOBS**

Supported by exports of services to Taiwan



4,085 total jobs

supported by Taiwan in Minnesota



Trade and Investment Ties

\$452.1 million

Minnesota's goods exports to Taiwan in 2023

\$329.2 million

Investment from Taiwan to Minnesota

13th

Largest export market for Minnesota in the world

4th

Largest market for Minnesota in Asia

Taiwan-Affiliated Companies Located in Minnesota

- Bora Pharmaceuticals
- Celadon System Inc.
- Cyber Power Systems (USA), Inc.
- EQUÜS
- Katun Corporation
- T3 Scientific LLC
- Vincent Wang Cuisine



CYBERPOWER

SHAKOPEE, MINNESOTA

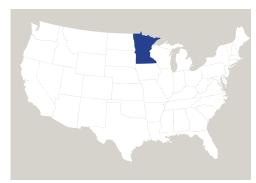
Cyber Power®

CyberPower is a global manufacturer of uninterruptible power supply (UPS) systems. UPS systems are used broadly in desktops, servers, and data centers and are vital to the IT sector. CyberPower also manufactures power distribution units (PDUs), surge protectors, mobile charging devices and Fiberto-the-Premise (FTTx) power solutions.

CyberPower is the fastest growing brand of UPS systems for the home and office market in the US and is among the top ten UPS power protection companies worldwide. CyberPower has pioneered energy efficiency in the industry by offering over 125 ENERGY STAR® qualified UPS systems. CyberPower has been recognized by numerous IT channel publications, including CRN and ChannelPro magazines. The company has been identified as a Top 20 Infrastructure Provider in the Data Center 100 list published by CRN magazine for 5 consecutive years (2011-2015).

CyberPower has integrated R&D, production, and distribution capabilities within the company to manage and monitor the quality of each product through and every step of the process.

CyberPower was founded in 1997 establishing corporate locations in both Taiwan and the United States. It has since then expanded its footprint to Japan, China, India, France, Germany, Russia, the Netherlands, and Mexico. The company is a trusted supplier to major resellers worldwide including: Best Buy, Wal-Mart, Amazon, Staples, CDW, Costco, and more.





www.cpsww.com

TAIWAN-MISSISSIPPI ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Mississippi



751 JOBS

Supported by investment from Taiwan-affiliated companies

328 JOBS

Supported by exports of goods to Taiwan



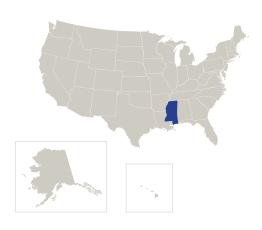
386 JOBS

Supported by exports of services to Taiwan



1,465 total jobs

supported by Taiwan in Mississippi



Trade and Investment Ties

\$88.3 million

Mississippi's goods exports to Taiwan in 2023

\$40.2 million

Investment from Taiwan to Mississippi

28th

Largest export market for Mississippi in the world

9th

Largest market for Mississippi in Asia

Taiwan-Affiliated Companies Located in Mississippi

- Westlake Global Compounds
- Westlake North American Vinyls
- Westlake Pipe & Fittings



WESTLAKE CORPORATION

BONNEVILLE, MISSISSIPPI

Westlake

Westlake Corporation, which was founded by T. T. Chao from Taiwan, is invested in Mississippi – with five sites that employ approximately 530 employees and core contractors, that produce polyvinyl chloride (PVC) resin, PVC compounds and PVC pipe.

Westlake North American Vinyls operates a PVC plant in Aberdeen, Mississippi that also includes a PVC compound operation. That facility employs approximately 45% of the company's statewide employees and core contractors. Westlake is the world's second-largest manufacturer of PVC resin.

Westlake Global Compounds also operates plants in Gallman, Madison and Prairie, Mississippi. That business is one of the largest global suppliers of specialty compounds serving diverse and attractive end markets including automotive, building products, consumer goods and healthcare.

Westlake Pipe & Fittings is the second-largest PVC pipe and fittings manufacturer in the North America. The company services several distinct markets, including municipal water and sewer, residential plumbing, irrigation, agricultural and the do-it-yourself markets.

Westlake Pipe & Fittings was formed in 1991 with the purchase of a PVC pipe plant located in Kentucky. Subsequent acquisitions allowed the business to expand to other states, including Mississippi. These plants manufacture pipe with integral gasketed joints for use in potable water and sanitary sewer systems. Westlake's pipe business continued to expand through acquisitions in 2009 and in 2013, when it acquired the CertanTeed's PVC Pipe, Fittings and Foundations business. Other additions came with Westlake's acquisition of Axiall's Royal Pipe in 2016, and in 2021 with the acquisition of Lasco Fittings.

Headquartered in Houston, TX, Westlake Pipe & Fittings operates plants in Booneville, MS; Brownsville, TN; Greensboro, GA; Janesville, WI; Leola, PA; Lodi, CA; McPherson, KS; Shelby Township, MI; Wichita Falls, TX; and Yucca, AZ; Canadian plants are located in Abbottsford and Langley, British Columbia, and Woodbridge, Ontario.North American Pipe Corporation was formed in 1992 with the purchase of three PVC pipe plants located in Georgia, Kentucky, and Mississippi. All of these plants manufacture pipe with integral gasketed joints for use in potable water and sanitary sewer systems.



TAIWAN-MISSOURI ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Missouri



897 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



1,078 **JOBS**

Supported by exports of services to Taiwan



supported by Taiwan in Missouri



Trade and Investment Ties

\$96.9 million

Missouri's goods exports to Taiwan in 2023

\$1.1 billion

Investment from Taiwan to Missouri

19th

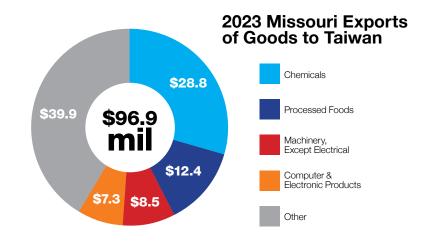
Largest export market for Missouri in the world

8th

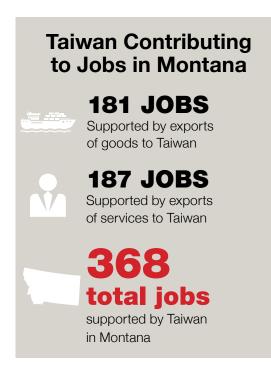
Largest market for Missouri in Asia

Taiwan-Affiliated Companies Located in Missouri

- MEMC LLC
- Shinn Fu Company of America, Inc.



TAIWAN-MONTANA ECONOMIC RELATIONS





Trade and Investment Ties

\$48.8 million

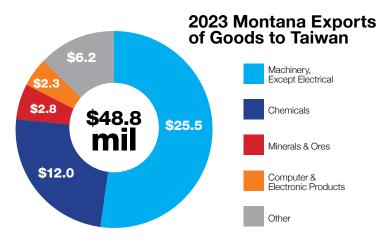
Montana's goods exports to Taiwan in 2023

8th

Largest export market for Montana in the world

4th

Largest market for Montana in Asia



TAIWAN-NEBRASKA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Nebraska 729 JOBS Supported by exports of goods to Taiwan 354 JOBS Supported by exports of services to Taiwan

total iobs

supported by Taiwan

in Nebraska



Trade and Investment Ties

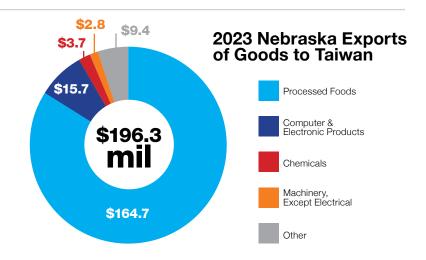
\$196.3 million

Nebraska's goods exports to Taiwan in 2023

8th

Largest export market for Nebraska in the world 4th

Largest market for Nebraska in Asia



TAIWAN-NEVADA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Nevada



46 JOBS

Supported by investment from Taiwan-affiliated companies





Supported by exports of goods to Taiwan



618 JOBS

Supported by exports of services to Taiwan



1,465 total jobs

supported by Taiwan in Nevada



Trade and Investment Ties

\$215.6 million

Nevada's goods exports to Taiwan in 2023

\$600 thousand

Investment from Taiwan to Nevada

10th

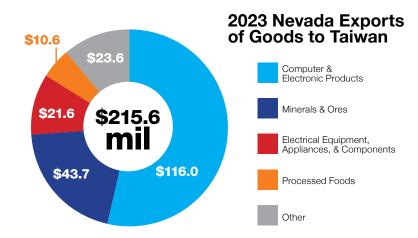
Largest export market for Nevada in the world

6th

Largest market for Nevada in Asia

Taiwan-Affiliated Companies Located in Nevada

- Mosaic Commerce Center
- Sliger Designs
- WEDO Material Holdings LLC



TAIWAN-NEW HAMPSHIRE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Hampshire



2 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



265 JOBS

Supported by exports of services to Taiwan



464 total jobs

supported by Taiwan in New Hampshire



Trade and Investment Ties

\$53.1 million

New Hampshire's goods exports to Taiwan in 2023

\$115 thousand

Investment from Taiwan to New Hampshire

25th

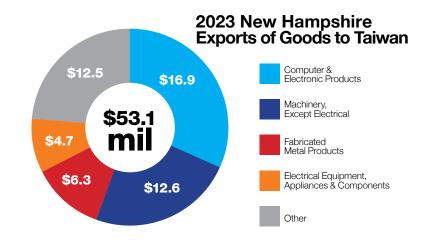
Largest export market for New Hampshire in the world

8th

Largest market for New Hampshire in Asia

Taiwan-Affiliated Companies Located in New Hampshire

• Diva Laboratories, U.S. LLC



TAIWAN-NEW JERSEY ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Jersey



6.999 JOBS

Supported by investment from Taiwan-affiliated companies



2,683 JOBS

Supported by exports of goods to Taiwan



1,717 **JOBS**

Supported by exports of services to Taiwan



11,399 total jobs

supported by Taiwan in New Jersey



Trade and Investment Ties

\$722.5 million

New Jersey's goods exports to Taiwan in 2023

\$10.2 billion

Investment from Taiwan to New Jersey

18th

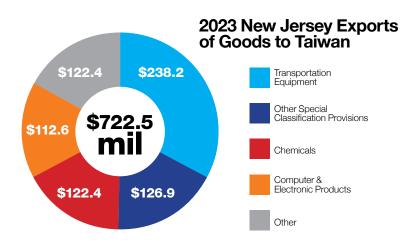
Largest export market for New Jersey in the world

Largest market for New Jersey in Asia

Taiwan-Affiliated Companies Located in New Jersey

- Archtech Electronics Corp
- CSI Technology
- Ding Zing
- ECOVE
- Foremost Group
- Formosa Plastics Corporation, U.S.A.
- Fortune International
- Friendwell Group
- Genera
- Golden Tadco International Corp.
- Granwell Products
- HMI Group

- Hopindustries
- Inteplast Group
- Kensington insurance
- Maxzone Auto Parts
- MediaTek
- Nan Ya
- Nygala Corp. (Flomo)
- Shoen Engineering LLC
- Tahsin Industrial Corp. Tulex Pharmaceuticals
- US Solargy/ AKCOMEUS
- Winstron NeWeb Coroporation
- · Yang Ming America Corp.



FORMOSA PLASTICS CORPORATION

LIVINGSTON, NEW JERSEY



Formosa Plastics®

Founded in 1978, Formosa Plastics Corporation, U.S.A. is a growing, vertically-integrated supplier of plastic resins and petrochemicals. With annual revenues of more than \$6 billion, the corporation employs over 3,300 people who operate more than 20 production units in five business divisions — Olefins, Polyolefins, Vinyl, Specialty Polyvinyl Chloride, Chlor-Alkali.

Formosa Plastics Corporation, U.S.A. is headquartered in Livingston, New Jersey and has manufacturing subsidiaries located in; Baton Rouge, Louisiana; and Point Comfort, Texas.

The company has invested billions of dollars on building, expanding and streamlining its production facilities and product supply systems. The result is a manufacturing base that is among the newest, most efficient and technologically advanced in the industry. With its longstanding commitment in the U.S. market, the company is in the midst of a multi-billion dollar capital investment and construction program.

Formosa Plastics Corporation, U.S.A. is committed to supplying the highest quality products to its customers, providing a safe and healthy workplace for our employees and contributing to the quality of life in the communities where they operate. The company differentiates itself through an extensive vertical integration of its supply chain. For example, the company has a fleet of over 8,000 railcars, one of the largest in the industry, to ensure reliable product delivery to its customers. It also contributes to local community groups and universities, as well as provides scholarships to children of employees.

Formosa Plastics Corporation, U.S.A. is owned in part by the Taiwan-based Formosa Plastics Group (FPG), a global leader in petrochemicals, plastics and many other industries. Founded in 1954, FPG has grown from what was then the world's smallest PVC production facility into a worldwide organization; the group has annual revenues of more than \$74 billion and over 103,000 employees.



TAIWAN-NEW MEXICO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Mexico



808 JOBS

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



301 JOBS

Supported by exports of services to Taiwan



1,339 total jobs

supported by Taiwan in New Mexico



Trade and Investment Ties

\$61.9 million

New Mexico's goods exports to Taiwan in 2023

\$60.6 million

Investment from Taiwan to New Mexico

6th

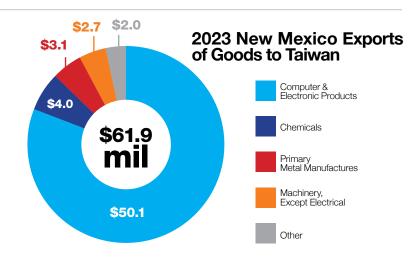
Largest export market for New Mexico in the world

2nd

Largest market for New Mexico in Asia

Taiwan-Affiliated Companies Located in New Mexico

- Admiral Cable
- Cymmetrik
- Hota Industrial Manufacturing
- Panda Restaurant Group Inc.
- Royal Pacific
- Xxentria



HOTA INDUSTRIAL MANUFACTURING

SANTA TERESA, NEW MEXICO

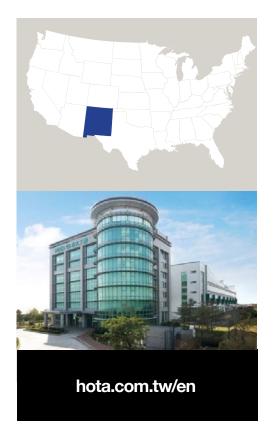


Since its establishment over half a century ago, Hota Industrial Manufacturing company has overcome many challenges and transformed itself from a small family-owned factory to the largest powertrain component maker in Taiwan. Hota produces about 20 million components annually, making it one of the largest gear makers globally. Approximately 4% of the products are sold domestically while more than 96% are exported to automakers worldwide.

Hota actively designs and builds smart production lines that align with the government's industry policies on manufacturing innovation. The company continuously optimizes its intelligent manufacturing, in-line automatic inspection, and smart auto-loading system to achieve high efficiency and cost targets. In 2020, Hota was recognized and awarded for successfully executing the technology development program offered by the Ministry of Economic Affairs of Taiwan. The program aimed to enhance intelligent production and inspection, as well as to promote technical innovation.

With a vision to become a leader in the innovative intelligent powertrain manufacturing, Hota is committed to the research and development of precision powertrain engineering and technology. Hota actively implements five key business concepts to shape its corporate culture. Through new products, new technology, and new mindset, Hota continues to sharpen its core competency while establishing its strong presence worldwide.

Hota Industrial Manufacturing is investing US\$99 million in its first U.S. factory in New Mexico, which is the auto and gear maker's first factory outside Asia. The company aims to start constructing the New Mexico plant by early 2025, and start production in due course. The factory will be built in Santa Teresa, near the U.S. border with Mexico, and is estimated to create 350 jobs for the State.



TAIWAN-NEW YORK ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New York



2,287 JOBS

Supported by investment from Taiwan-affiliated companies

5,323 JOBS

Supported by exports of goods to Taiwan



3,870 JOBS

Supported by exports of services to Taiwan



11,480 total jobs

supported by Taiwan in New York



Trade and Investment Ties

\$1.4 billion

New York's goods exports to Taiwan in 2023

\$221.1 million

Investment from Taiwan to New York

19th

Largest export market for New York in the world

7th

Largest market for New York in Asia

Taiwan-Affiliated Companies Located in New York

- Amerasia Bank
- Bank of Taiwan New York Branch
- Chang Hwa Bank New York
- Chatime USA, LLC
- China Airlines, New York CoCo Fresh Tea and JuiceRCI Appraisal Co.
- Core Continental Construction,
- Crystal Window & Door Systems
- CTBC Bank New York Branch
- Din Tai Fong EVA Air, New York
- First Bank, New York Branch GRAPHEN
- Hua Nan Commercial Bank, New York Branch
- InfoValue
- J&J Group
- **JAMCO**

- Karparts360
- Land Bank of Taiwan, New York Branch
- Mega Bank New York Branch
- RiskVal Financial Solutions, LLC
- ST Global Markets USA
- TaiDa Orchids
- Taiwan Business Bank, New York Branch
- Taiwan Cooperative Bank, New York Branch
- Taru
- TenRen's Tea
- United Customs Service, Inc.
- United Orchids
- Wanjashan International LLC.
- White Plains Orchids
- Yu Shan Co. USA Ltd. Branch LLC.

\$615.9 \$341.8 \$1,433.1 \$119.7 \$128.2 \$227.5

2023 New York Exports of Goods to Taiwan

> Computer & Electronic Products

Miscellaneous Manufactures

Machinery, **Except Electrical**

Primary Metal Manufactures

Other

CRYSTAL WINDOW & DOOR SYSTEMS

NEW YORK, NEW YORK



Crafted with Passion, Built to Perform™

Crystal® Window & Door Systems is a certified high quality manufacturer. The company's wide array of products offers architectural designers fenestration solutions that enhance green sustainable design initiatives, with high performance, energy efficient Architectural Aluminum and Residential Vinyl Crystal® and Crystal® Energy Star® Certified products.

With over 33 years of operation, Crystal Window has grown from a startup in 1990 to one of the top window manufacturers in North America. The company's corporate headquarters and main facility locate in New York City, with additional plants in Chicago, IL, Riverside, CA, and Union, MO. The company and its subsidiaries and affiliates operate more than 1,000,000-square feet of manufacturing space with over 750 people.

Crystal® has built successful relationships by partnering with professional architects, designers, developers, and government officials to design ENERGY STAR COMMUNITIES that feature high-quality Window Management Solutions. The company's state-of-the-art 215,000-square feet manufacturing facility in Queens, NY offers made-to-order window management solutions, with flexible manufacturing for custom sizes, architectural shapes, colors and specialty finishes).

Business, Community & Charitable Activities

Crystal® is also an active supporter of many Non-Profit Benevolent, Educational and Cultural Non-Business Organizations, such as Queensborough Community College, Queens Botanical Garden, Boy Scouts of America, etc. In addition, the company established a scholarship fund for Queensborough Community College to enable immigrant students to participate in cultural and English language programs. The company established the Crystal Foundation, a non-profit organization created to foster education and advancement of Asian art and culture in America.



TAIWAN-NORTH CAROLINA FCONOMIC RELATIONS

Taiwan Contributing to Jobs in North Carolina



691 JOBS

Supported by investment from Taiwan-affiliated companies



1,543 **JOBS**

Supported by exports of goods to Taiwan



1,800 **JOBS**

Supported by exports of services to Taiwan



supported by Taiwan in North Carolina



Trade and Investment Ties

\$415.6 million

North Carolina's goods exports to Taiwan in 2023

\$223.5 million

Investment from Taiwan to North Carolina

25th

Largest export market for North Carolina in the world

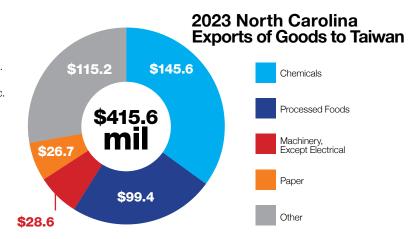
7th

Largest market for North Carolina in Asia

Taiwan-Affiliated Companies Located in North Carolina

- Acbel (USA) Polytech Inc.
- Achem Industry Americas Inc.
- Anderson America Corp
- Chun Yu Works (U.S.A.) Inc.
- Cosen Saws
 International, Inc.
- Delta Electronics (Americas) Ltd
- Everest Textile USA, LLC

- Evergreen Marine Corp.
- EVERLIGHT USA, Inc.
- Garmin International Inc.
- Grand Asia Market
- King Charles Industries, LLC
- Southwood Doors
- Vanguard-Pailung
- Yang Ming America



DELTA ELECTRONICS AMERICAS

DURHAM, NORTH CAROLINA



Delta, founded in 1971, is a global provider of power and thermal management solutions. Its mission statement, "to provide innovative, clean and energy-efficient solutions for a better tomorrow," focuses on addressing key environmental issues such as global climate change. As an energy-saving solutions provider with core competencies in power electronics and automation, Delta's business categories include Power Electronics, Automation, and Infrastructure.

Delta Americas serves the IT, communications, industrial automation, renewable energy, lighting, power tool, automotive electric vehicle, and other major industries. Our products include power electronics, DC brushless fans, visual displays, industrial automation, networking products, electronic components, consumer products, energy efficient and renewable energy products to name a few.



TAIWAN-NORTH DAKOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in North Dakota 21 JOBS Supported by exports of goods to Taiwan 144 JOBS Supported by exports of services to Taiwan 165 total jobs

supported by Taiwan in North Dakota



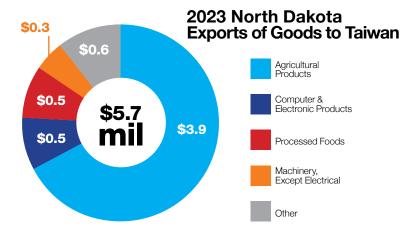
Trade and Investment Ties

\$5.7 million

North Dakota's goods exports to Taiwan in 2023

32nd
Largest export market for
North Dakota in the world

8thLargest market for
North Dakota in Asia



TAIWAN-OHIO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Ohio



925 JOBS

Supported by investment from Taiwan-affiliated companies



3,362 **JOBS**

Supported by exports of goods to Taiwan



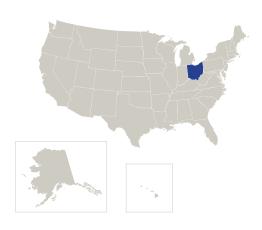
2,029 **JOBS**

Supported by exports of services to Taiwan



6,316 total jobs

supported by Taiwan in Ohio



Trade and Investment Ties

\$905.2 million

Ohio's goods exports to Taiwan in 2023

\$68.0 million

Investment from Taiwan to Ohio

12th

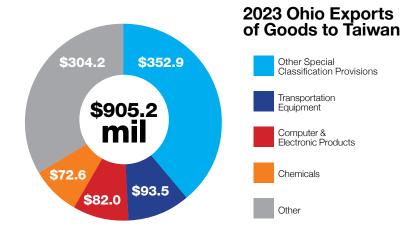
Largest export market for Ohio in the world

4th

Largest market for Ohio in Asia

Taiwan-Affiliated Companies Located in Ohio

- Advantech Corporation
- Bitspower USA Group Inc.
- Continental Carbon
- Foxconn EV System
- Kenda Tires
- LynMed Group LLC
- NC Works Inc
- Plastpro
- Sinbon USA LLC
- Ta Chen International, Inc.



KENDA TIRES

COLUMBUS, OHIO



Kenda is a leading manufacturer of bicycle, motorcycle, ATV, industrial, trailer and automotive tires. Kenda established its North American presence in 1980 with offices and distribution in Columbus, Ohio. Since then, Kenda USA has grown to include three wheel manufacturing, assembly and distribution facilities located in Ohio, Georgia and Indiana. The company also has five distribution and tire/wheel assembly operations in Missouri, Indiana, Pennsylvania and Georgia. Kenda also has a North American Technical Center in Ohio, which includes engineering and laboratory space, as well as extensive development and testing equipment, to continue to enhance product development for its North American markets.

Today, Kenda has grown to include over 1 million square feet in warehouse / manufacturing space, with over 600 employees in North America, and close to 200 employees in the state of Ohio.

Kenda is located across Ohio with locations in Reynoldsburg (Kenda USA headquarters),

Green (Technology Center) and Talmadge (Martin Wheel).

Kenda is also a strong supporter of Ohio sports teams. Kenda sponsors Ohio State University football and basketball, the Columbus Blue Jackets (NHL), and the Cleveland Indians (MLB).

Kenda utilizes some of the most efficient and lean manufacturing.



TAIWAN-OKLAHOMA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Oklahoma



374 JOBS

Supported by investment from Taiwan-affiliated companies

137 JOBS



Supported by exports of goods to Taiwan



576 JOBS

Supported by exports of services to Taiwan

1,087 total jobs

supported by Taiwan in Oklahoma



Trade and Investment Ties

\$37.0 million

Oklahoma's goods exports to Taiwan in 2023

\$130.5 million

Investment from Taiwan to Oklahoma

27th

Largest export market for Oklahoma in the world

9th

Largest market for Oklahoma in Asia

Taiwan-Affiliated Companies Located in Oklahoma

- · Continental Carbon
- · Optronics International



OPTRONICS INTERNATIONAL

TULSA, OKLAHOMA

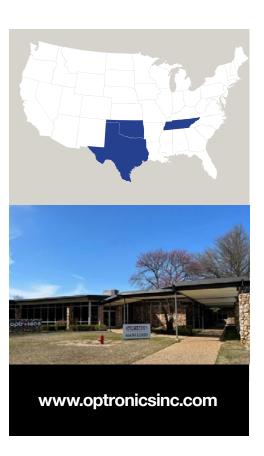


As the fastest-growing vehicle lighting and harness manufacturer in the U.S., Optronics International attributes its success to delivering innovative solutions to its customers. Foun ded in 1972, Optronics International is a premier worldwide manufacturer and supplier of branded industrial and commercial vehicular safety lighting products and premium, custom electrical wiring harnesses for commercial vehicle applications.

In 2012 Optronics was acquired by Taiwan-based lighting powerhouse Lucidity Group, giving it direct access to Lucidity's manufacturing strength, R&D capability and experience with the global vehicle lighting marketplace. The acquisition was the result of a longstanding, strategic relationship between the two organizations and fulfilled each company's common objective of bringing imaginative, relevant and competitive lighting technology to the North American vehicle marketplace and the larger world.

The company specializes in electrical system and harness design and interior and exterior LED and incandescent lighting for heavy-duty on- and off-highway vehicles, armored couriers, light- to medium-duty trailers, specialized vocational equipment, transit vehicles, RVs and marine equipment. The company's patented USA-PLUS system provides the most advanced molded harness connections available in the market. The Optronics product catalog is among the most extensive in the industry.

Optronics is headquartered in a 200,000-square-foot, ISO 9001-certified manufacturing, distribution, research and development facility on a 17-acre campus in Tulsa, Oklahoma. It has a 1,000,000-square-foot, IATF 16949-certified manufacturing facility in Annan District, Tainan, Taiwan. The company also has a manufacturing and distribution facility in Goshen, Indiana, and a wire harness manufacturing plant in Winnsboro, Texas.



TAIWAN-OREGON ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Oregon



818 JOBS

Supported by investment from Taiwan-affiliated companies

2,703 JOBS

Supported by exports of goods to Taiwan



716 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Oregon



Trade and Investment Ties

\$727.7 million

Oregon's goods exports to Taiwan in 2023

\$325.8 million

Investment from Taiwan to Oregon

9th

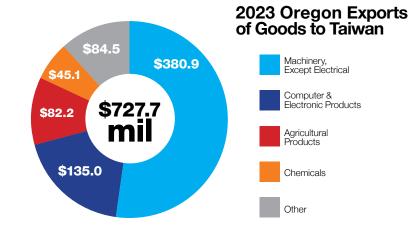
Largest export market for Oregon in the world

5th

Largest market for Oregon in Asia

Taiwan-Affiliated Companies Located in Oregon

- · Agile Display solution., Ltd.
- Brighton-Best International
- COMEUP
- · Din Tai Feng
- Jireh Semiconductor
- QPO Energy
- Taiwan Glass U.S.A. Sales Corp.



TAIWAN-PENNSYLVANIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Pennsylvania



377 JOBS

Supported by investment from Taiwan-affiliated companies

■ Su

1,941 **JOBS**

Supported by exports of goods to Taiwan



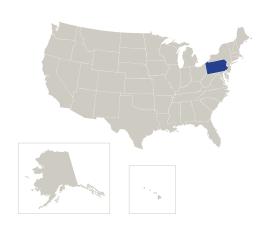
2,361 **JOBS**

Supported by exports of services to Taiwan



4,678 total jobs

supported by Taiwan in Pennsylvania



Trade and Investment Ties

\$522.5 million

Pennsylvania's goods exports to Taiwan in 2023

\$245.0 million

Investment from Taiwan to Pennsylvania

20th

Largest export market for Pennsylvania in the world

5th

Largest market for Pennsylvania in Asia

Taiwan-Affiliated Companies Located in Pennsylvania

- · American Wire Research
- Asian Bank
- Chang Chun Group
- Everyday Noodles
- Fit Electronics Inc.
- FS-Elliott Co., LLC



FS-ELLIOTT EXPORT, PENNSYLVANIA



FS-Elliott is a leading manufacturer of oil-free centrifugal air and gas compressors with sales, service, and manufacturing locations around the world. FS-Elliott provides reliable and energy-efficient compressors to a broad range of industries from oil and gas, automotive to pharmaceutical to the global markets.

The company was formed in 2003 when Taiwanese Fusheng Group acquired Elliott Turbomachinery's PAP (Plant Air Package) product line, bringing together shared values, innovation, and expertise between Taiwan and the United States.

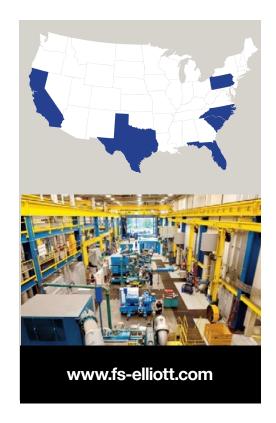
FS-Elliott solutions offer superior operating life cycle costs compared to reciprocating, rotary screw or positive displacement compressors, allowing plant owners to operate more efficiently, lowering operating costs and reducing plant emissions.

With growing sales, FS-Elliott has recently invested millions of dollars in machine tools, expanding plant operations and testing at its Pennsylvania headquarters.

The site includes two modern facilities with more than 200,000 square feet of manufacturing, office and warehouse space situated on over 30 acres of land. Thousands of FS-Elliott compressors operate worldwide in a variety of markets and applications.

Through now, FS-Elliott not only supports hundreds of jobs in the United States, but also generates millions in Pennsylvania exports.

In addition, Fusheng Group acquired Curtis-Toledo and formed FS-Curits in 2005. FS-Curtis has 9 branches, operating as FS-Compression Co., across several states, including California, Texas, Florida, the Carolinas, and Pennsylvania, that employs over 200 people across the United States.



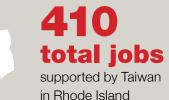
TAIWAN-RHODE ISLAND ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Rhode Island 216 JOBS Supported by exports of goods to Taiwan



194 JOBS

Supported by exports of services to Taiwan





Trade and Investment Ties

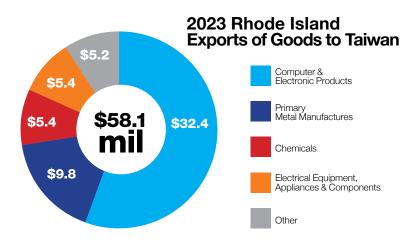
\$58.1 million

Rhode Island's goods exports to Taiwan in 2023

10th

Largest export market for Rhode Island in the world **3rd**

Largest market for Rhode Island in Asia



TAIWAN-SOUTH CAROLINA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in South Carolina



1,030 **JOBS**

Supported by investment from Taiwan-affiliated companies

4,086 **JOBS**

Supported by exports of goods to Taiwan



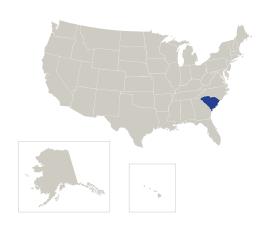
800 JOBS

Supported by exports of services to Taiwan



5,916 total jobs

supported by Taiwan in South Carolina



Trade and Investment Ties

\$1.1 billion

South Carolina's goods exports to Taiwan in 2023

\$952.0 million

Investment from Taiwan to South Carolina

9th

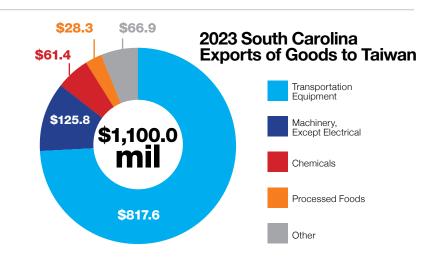
Largest export market for South Carolina in the world

4th

Largest market for South Carolina in Asia

Taiwan-Affiliated Companies Located in South Carolina

- Chao and Associates, Inc
- Delta Power Equipment Corporation
- Evergreen Shipping Agency
- Great Taiwan Gear
- Kymco USA
- Nan Ya Plastics Corp.
- Quaser America Machine Tools Inc.



NAN YA PLASTICS CORPORATION, AMERICA

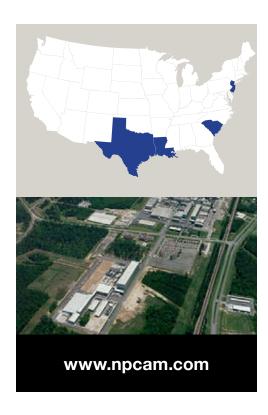
LAKE CITY, SOUTH CAROLINA



Nan Ya Plastics Corporation was founded in 1958. At present, our main business involves various processed plastic products, chemical products, electronic materials, the production and sales of polyester fiber, dyeing and finishing, mechanical and electrical engineering, etc. The Company has become leading plastics processing manufacture, and the production capacity of polyester fiber and copper foil substrate is also among the best.

Nan Ya Plastics Corporation, America has manufacturing facilities located in the three different locations in the United States with the following main products: Flexible PVC films (Batchelor Plant, Louisiana), Polyester fiber (Lake City Plant, South Carolina), and Ethylene Glycol (Point Comfort Plant, Texas). The South Carolina plant site is the largest of the three Nan Ya Plastics Corporation, America production facilities, producing polyester filament, fiber, and chip (resin) through several fully automated processes. Production lines are run around the clock with an overall production rate of approximately 2 billion pounds of polyester polymer per year.

Nan Ya Plastics has 11,000 employees worldwide. It is a member of the Formosa Plastics Group which is a global leader in plastics, electronic materials, fibers, and chemicals.



TAIWAN-SOUTH DAKOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in South Dakota 56 JOBS Supported by exports

157 JOBS

of goods to Taiwan

Supported by exports of services to Taiwan

213 total jobs supported by Taiwan

in South Dakota

Trade and Investment Ties

\$15.1 million

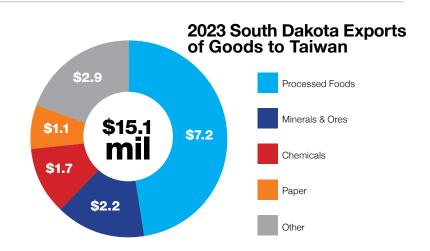
South Dakota's goods exports to Taiwan in 2023

13th

Largest export market for South Dakota in the world

5th

Largest market for South Dakota in Asia



TAIWAN-TENNESSEE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Tennessee



2,141 **JOBS**

Supported by investment from Taiwan-affiliated companies



1,224 **JOBS**

Supported by exports of goods to Taiwan



1,215 **JOBS**

Supported by exports of services to Taiwan



4,580 total jobs

supported by Taiwan in Tennessee



Trade and Investment Ties

\$329.6 million

Tennessee's goods exports to Taiwan in 2023

\$385.0 million

Investment from Taiwan to Tennessee

18th

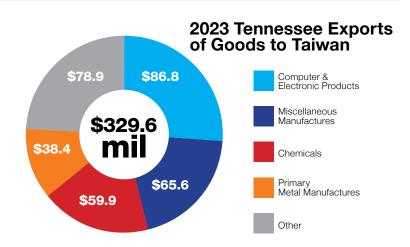
Largest export market for Tennessee in the world

7th

Largest market for Tennessee in Asia

Taiwan-Affiliated Companies Located in Tennessee

- KHS America, Inc
- Quanta Computer Nashville
- SEYI-America, Inc. (Tennessee)
- Sharp Manufacturing Co-America
- Sinbon Technologies Tennessee, Co., LLC
- · Stamtec, Inc.
- Wei-chuan USA



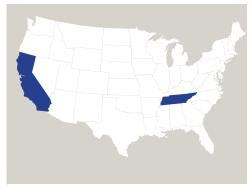
QUANTA COMPUTER

LA VERGNE, TENNESSEE



Quanta Computer is a Global Fortune 500 Company and also the leader in worldwide notebook manufacturing, as well as a leading solution provider in cloud computing. Our product lines expand across various fields in information and communications, consumer electronics, cloud computing, smart home solutions, smart automobile solutions, smart healthcare, and AloT, etc.

Quanta Computer Nashville is based in La Vergne, Tennessee, and has been in operation for two decades. The organization builds the cloud for the world's largest search engine, online retailer and social media companies and has now expanded to multiple production facilities.





www.quantatw.com

TAIWAN-TEXAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Texas



30,012 **JOBS**

Supported by investment from Taiwan-affiliated companies

43,552 JOBS



Supported by exports of goods to Taiwan



5,165 **JOBS**

Supported by exports of services to Taiwan



78,729 total jobs

supported by Taiwan in Texas



Trade and Investment Ties

\$11.7 billion

Texas' goods exports to Taiwan in 2023

\$11.5 billion

Investment from Taiwan to Texas

9th

Largest export market for Texas in the world

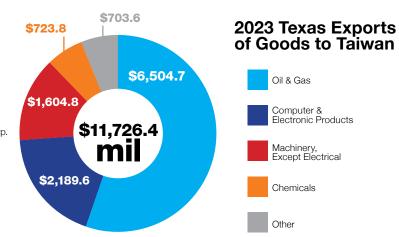
5th

Largest market for Texas in Asia

Taiwan-Affiliated Companies Located in Texas

- Applied Optoelectronics. Inc
- Asia Chemical
- Continental Carbon
- CTCl Group
- Delta Products Corporation
- Diodes
- Eva Airways Corp.
- Fong Kai USA Inc.
- Formosa Plastics Corporation
- Foxconn
- GlobalWafers Co., Ltd
- Inventec Distribution (North America) Corporation

- LCY Elastomers LP
- Nan Ya Plastics
- OmniOn Power
- · Opicoil America Inc.
- Ranch 99 Supermarket
- Taiwan Synthetic Rubber Corp.
- TCI Texarkana, Inc.
- TECO Westinghouse
- Tong Yang Group
- VIA Technologies, Inc.
- Westlake Corporation
- Wistron GreenTech (Texas) Corporation



CONTINENTAL CARBON

HOUSTON, TEXAS



Continental Carbon, headquartered in Houston, Texas, has been a recognized leader in the carbon black market since its establishment in 1936. The company specializes in the development and manufacture of carbon blacks used in tire, rubber, and other specialty applications. Continental Carbon has expanded its operations across the U.S., with facilities in Alabama, Oklahoma, and Texas. Throughout the years, Continental Carbon has been at the forefront of carbon black technology development, and its technology is licensed to various third party end users globally.

In line with the global push toward sustainability, Continental Carbon's parent company, CSRC, has embarked on a partnership with SHEICO group, a leader in eco-friendly material production. Together, the two groups are set to establish North America's largest recovered carbon black (rCB) plant at the original site of Continental Carbon's Phenix plant. Scheduled to begin operations in 2026, this facility is expected to produce 30,000 tons of rCB annually, significantly contributing to reducing carbon emissions and promoting a circular economy.

This initiative is particularly timely as the world races toward achieving net-zero carbon emissions by 2050. Leading tire manufacturers, such as Michelin and Bridgestone, have set ambitious targets to incorporate sustainable materials into their products, aiming for 40% by 2030 and 100% by 2050. Such companies have also initiated actions calling for the expanded use of recovered carbon black. In the foreseeable future, major manufacturers will actively increase the proportion of rCB used in tires. The new rCB plant in North America will be a critical asset in meeting this growing demand, reinforcing the U.S. as a key player in sustainable material production.

As the global community confronts the challenges of climate change, the achievements of Continental Carbon and CSRC underscore the vital role of innovation and collaboration in building a sustainable future. The establishment of North America's largest rCB plant will mark a significant milestone in the journey towards carbon neutrality.



CTCI GROUP

HOUSTON, TEXAS



CTCI Group is a global Engineering, Procurement, and Construction (EPC) service provider, recognized for delivering reliable and responsive services to clients across various industries, including environmental, refinery, petrochemical, power, transportation, industrial, advanced technology facilities, and LNG terminal markets. With forty years of experience of managing fully integrated EPC projects worldwide, CTCI is committed to offering smarter engineering solutions tailored to each client's unique needs. To date, the Group has successfully completed over USD 5 billion worth of EPC contracts in the US, supported by a global team of more than 8,000 employees in around 50 affiliates across Asia, the Middle East, and the Americas.

As part of its global expansion, CTCI established and registered its US subsidiary, CTCI Americas Inc. in Houston, Texas in 2009. Since then, the Group has expanded its footprint in the US market, securing multiple billion-dollar contracts. In Texas, CTCI contributed to the construction of a petrochemical plant featuring the largest single module ever used for an onshore facility. In Arizona, CTCI engineered and constructed the core and shell of the fabrication building for world-class Taiwanese semiconductor manufacturer. In New Jersey, CTCI applied its expertise in Green Energy by building and operating a 9.5MW photovoltaic power plant. Additionally, in California, CTCI supported the energy transition market by building a renewable diesel facility and engineering several other petrochemical plants along the Gulf Coast.

CTCI's commitment to reliability extends beyond engineering services. We aspire to be the most reliable engineering service provider. By integrating Al with our strength in System Integration Services, CTCI is determined to act as a "Guardian of Sustainable Earth", actively engaging partners worldwide to create a sustainable, low-carbon supply chain.



GLOBALWAFERS

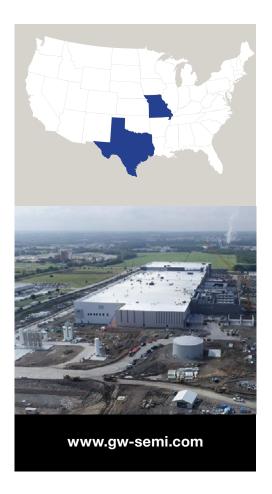
SHERMAN, TEXAS



GlobalWafers Co., Ltd (GWC), the world's third-largest producer of semiconductor wafers, is an essential supplier to the world's largest integrated circuit manufacturers, including TSMC, Intel, Samsung, Micron and Texas Instruments. With 18 manufacturing and operational sites spanning three continents and nine countries, GWC provides innovative and advanced technology solutions to transform lives around the world.

Since 2000 GWC subsidiary GlobiTech has operated the world's largest LE 200mm silicon epitaxy production facility in the world in Sherman, Texas, employing over 200 semiconductor professionals in the North Texas "Silicon Prairie." GlobiTech and GWC have been long-term contributors to the North Texas economy and a mainstay of the Grayson County business community.

In January 2023, GWC established its newest U.S. subsidiary, GlobalWafers America (GWA), and broke ground on the United States' only 300-mm fully integrated silicon wafer for advanced chips at a site adjacent to GlobiTech in Sherman. When complete, the GWA project will fill what the White House has called a "key vulnerability" within the U.S. semiconductor supply chain. Sherman will also become a key GWC Research and Development Center of Excellence bringing new talent and know-how to North Texas. When it begins production at the end of Q1 2025, GWA will add hundreds of new jobs to the Sherman economy and write the next chapter to the North Texas Silicon Prairie story.



WESTLAKE CORPORATION

HOUSTON, TEXAS

Westlake

Westlake Corporation was founded in 1986 by T. T. Chao, a pioneer in the global petrochemical industry, with the acquisition of a polyethylene plant in Lake Charles, Louisiana. Building on three decades of prior experience in Asia, the company embarked on a mission of consistent growth through further acquisition, expansion of existing facilities and new construction.

Today, it employs approximately 16,000 people, is listed on the New York Stock Exchange (NYSE: WLK) and is headquartered in Houston, Texas. It operates more than 100 plants on three continents, including 23 states in the United States; as well as plants in Canada, China, France, Germany, Italy, Japan, Mexico, the Netherlands, South Korea, Spain, Taiwan and Vietnam.

Westlake is an integrated global manufacturer and supplier of performance and essential materials and housing and infrastructure products. Consistent with its core values of Quality and Continuous Improvement, Westlake strives, on an ongoing basis, to integrate improvements in operations and engineering in its two business segments, Performance & Essential Materials and Housing & Infrastructure Products.

Westlake's Performance & Essential Materials business segment produces essential materials used in the agriculture, food, medical, construction, automotive, electrical, and cleaning sectors, among others. Westlake businesses in its Housing & Infrastructure Products segment manufacture finished goods used in residential and commercial construction applications, such as residential siding; trim and mouldings; pipe and fittings; architectural stone; polymer composite, cement, clay, and steel roofing; and outdoor living products, including decking and matting.



TAIWAN-UTAH ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Utah



560 JOBS

Supported by investment from Taiwan-affiliated companies



772 JOBS

Supported by exports of goods to Taiwan



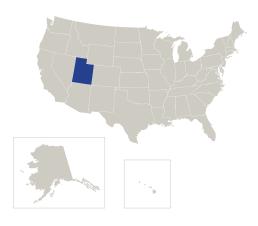
605 JOBS

Supported by exports of services to Taiwan



1,937 total jobs

supported by Taiwan in Utah



Trade and Investment Ties

\$208.0 million

Utah's goods exports to Taiwan in 2023

\$20 million

Investment from Taiwan to Utah

12th

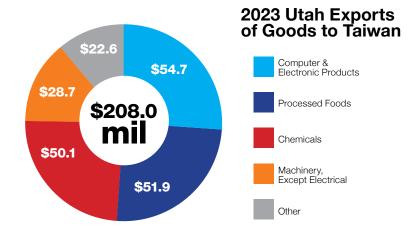
Largest export market for Utah in the world

5th

Largest market for Utah in Asia

Taiwan-Affiliated Companies Located in Utah

- ABOUTEA
- All About Socks
- Best Western
- · Brighton-Best International
- Comfort Inn
- Holiday Inn
- Motel 6
- Ramada Inn
- Super 8
- · Taiwan Imports
- TCI Biotech



TCI BIOTECH LLC

AMERICAN FORK, UTAH



Founded in 1980, TCI Co., Ltd. transitioned from an Original Design Manufacturer (ODM) to a Contract Development and Manufacturing Organization (CDMO) and went public in 2013. With 1,120 employees globally, TCI is headquartered in Taipei, Taiwan, and operates across Asia and North America.

The U.S. facility, TCI Biotech, LLC, in American Fork, Utah, is a key site for advanced manufacturing and logistics, supporting our North American distribution.

TCI is dedicated to "Joining and Delighting Consumer's Life" by creating high performance products that address consumer needs. Our innovative IBD (Integrated Bioscience Design) methodology integrates multiple scientific disciplines to develop products that enhance well-being.

TCI leads the industry with significant investments in R&D, developing health foods, skincare products, functional drinks, and medical devices. TCI's work is driven by consumer demands such as anti-aging and overall wellness.



TAIWAN-VERMONT ECONOMIC RELATIONS

Taiwan Contributing to Jobs in South Dakota 810 JOBS Supported by exports of goods to Taiwan 110 JOBS Supported by exports of services to Taiwan

total iobs

supported by Taiwan

in South Dakota



Trade and Investment Ties

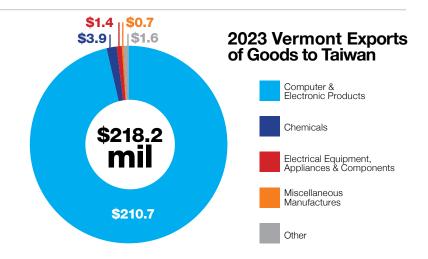
\$218.2 million

Vermont's goods exports to Taiwan in 2023

2nd

Largest export market for Vermont in the world 1st

Largest market for Vermont in Asia



TAIWAN-VIRGINIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Virginia



652 JOBS

Supported by investment from Taiwan-affiliated companies



2,719 **JOBS**

Supported by exports of goods to Taiwan



1,524 **JOBS**

Supported by exports of services to Taiwan



4,895 total jobs

supported by Taiwan in Virginia



Trade and Investment Ties

\$732.1 million

Virginia's goods exports to Taiwan in 2023

\$34.9 million

Investment from Taiwan to Virginia

10th

Largest export market for Virginia in the world

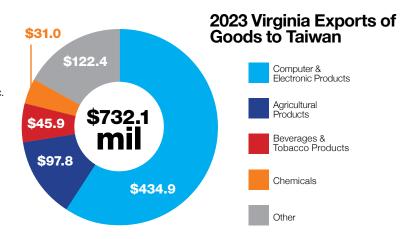
4th

Largest market for Virginia in Asia

Taiwan-Affiliated Companies Located in Virginia

- Cryomax USA Inc.
- eCMMS (Foxconn Technology Group)
- Eternal Technology Corporation
- Global Stainless Supply, Inc.
- Global Surveillance Systems Inc.
- Ho Chiu International Inc.
- Hook Mobile
- Hyland Auto Parts Inc

- Hylink Auto Parts Inc
- iLumi Sciences, Inc.
- Key Health Solutions, Inc.
- Planned Systems International, Inc.
- Prime Industries Inc.
- Pyramid Systems Inc.
- SDI Corporation (USA)
- SMART Technologies
- T and T Consulting Services, Inc.
- United Realty Inc.



ETERNAL TECHNOLOGY CORPORATION

SOUTH CHESTERFIELD, VIRGINIA



Eternal Technology Corporation is a subsidiary company of Eternal Materials, Ltd., which was founded in 1964 as a product materials company from southern Taiwan. Since then it has grown into a multinational company with its footprint in China, Thailand, Europe and the United States. It produces a wide range of materials including resin materials, high performance materials, and electronic materials for a wide range of uses from energy, and transportation to electronics, packaging and printing, and medical products.

Eternal Materials Company Ltd. extended its footprint to the United States in 1998 with its subsidiary company Eternal Technology Corporation at its 86,000 square feet plant in South Chesterfield, Virginia. The company primarily produces dry film photoresist which is used in the image-transfer process for printed circuit boards. While the product may seem quite technical and removed from the daily lives of consumers, the company's products are widely applied in the PCB industry –which are used in the daily lives of million techusers worldwide. With the company's 30+ employee base in Virginia, Eternal Technology Corporation's global supply chain supplies half of the global market demand of dry film and has the largest production capacity worldwide.

Eternal Technology Corporation is a prime example of where U.S. and Taiwan work closely together in the tech supply chain through intermediary products.



TAIWAN-WASHINGTON ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Washington



2,215 **JOBS**

Supported by investment from Taiwan-affiliated companies



Supported by exports of goods to Taiwan



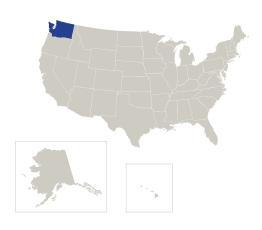
1,289 **JOBS**

Supported by exports of services to Taiwan



10,029 total jobs

supported by Taiwan in Washington



Trade and Investment Ties

\$1.8 billion

Washington's goods exports to Taiwan in 2023

\$1.4 billion

Investment from Taiwan to Washington

8th

Largest export market for Washington in the world

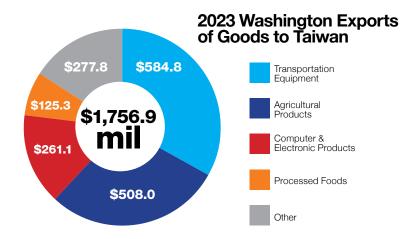
5th

Largest market for Washington in Asia

Taiwan-Affiliated Companies Located in Washington

- ASA Tours International
- China Airlines,
 Seattle Branch
- DCL Management LLC
- Din Tai Fung
- Eva Airways, Seattle Branch Office
- Evergreen Shipping Agency
- Hotel 116 Bellevue
- HTC America Inc.
- Kizuki International LLC

- Reliance Mortgage
- Royal Dental Group
- Taiwan Cooperative
 Bank
- TSMC-Washington
- WPI Real Estate Services Inc



TSMC WASHINGTON

CAMAS, WASHINGTON



Founded as a U.S. limited liability company in June 1996, TSMC Washington was the first dedicated semiconductor contract manufacturer, also known as a pure-play foundry, in the United States. TSMC Washington is located on 260 acres in Camas, Washington, 30 minutes outside of Portland, Oregon, in the Pacific Northwest's Silicon Forest. The company's 1-million-square-foot fabrication complex includes approximately 130,000 square feet of clean room space.

TSMC Washington is proud to be a part of TSMC's family of fabs which comprise the world's largest dedicated semiconductor foundry operation and provides the industry's leading process technology, library and IP options and other leading-edge foundry services, such as mask making and IC packaging and testing.

TSMC Washington strives to provide the same technology, manufacturing service and quality performance as other TSMC 8 Inch fabrication facilities located elsewhere. TSMC designates TSMC Washington as Fab11 and its employees are dedicated to serving the interests of TSMC and its world-wide customers.



TAIWAN-WEST VIRGINIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in West Virginia



188 JOBS

Supported by investment from Taiwan-affiliated companies

137 JOBS



Supported by exports of goods to Taiwan



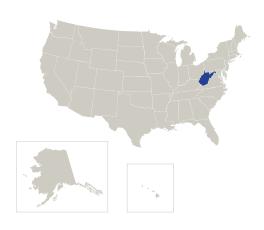
240 JOBS

Supported by exports of services to Taiwan



565 total jobs

supported by Taiwan in West Virginia



Trade and Investment Ties

\$36.9 million

West Virginia's goods exports to Taiwan in 2023

\$33.9 million

Investment from Taiwan to West Virginia

18th

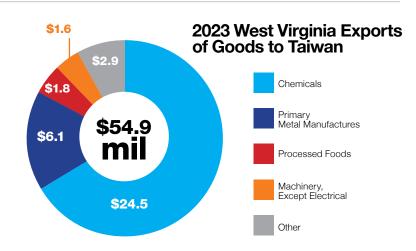
Largest export market for West Virginia in the world

7th

Largest market for West Virginia in Asia

Taiwan-Affiliated Companies Located in West Virginia

- Dragon Palace Inc.
- Far Eastern New Century
- Lavender Café
- Travel Network



FAR EASTERN NEW CENTURY

APPLE GROVE, WEST VIRGINIA



Far East New Century, the world's largest supplier of PET, is optimistic about the domestic demand market in the United States. With relatively low energy costs and a complete upstream raw material supply chain, the advantages of production in the United States have emerged. In Feb 1, 2018, it was announced that it would spend US\$33.5 million to acquire M&G's PET plant assets in West Virginia and its Ohio R&D base through asset auction channels for the production of PET.

Far East New Century stated that it has been exporting PET products to the United States in the past, and customers are already quite familiar with Far East New Century, but it has never had its own production base locally. M&G just happened to declare bankruptcy in October 2017. Therefore, Far East New Century has the opportunity to participate in public bidding through the US bankruptcy law auction process and buy M&G's PET factory.

Far East New Century stated that this PET plant has an annual production capacity of 360,000 tons and covers an area of 424 acres. It is Far East New Century's first production base in the United States and is of great strategic significance.



TAIWAN-WISCONSIN ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Wisconsin



1,396 **JOBS**

Supported by investment from Taiwan-affiliated companies

■, Sup

1,413 **JOBS**

Supported by exports of goods to Taiwan



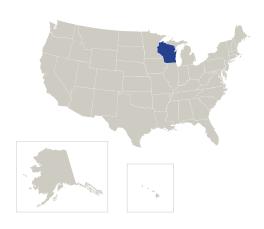
1,015 **JOBS**

Supported by exports of services to Taiwan



3,824 total jobs

supported by Taiwan in Wisconsin



Trade and Investment Ties

\$380.5 million

Wisconsin's goods exports to Taiwan in 2023

\$1.1 billion

Investment from Taiwan to Wisconsin

15th

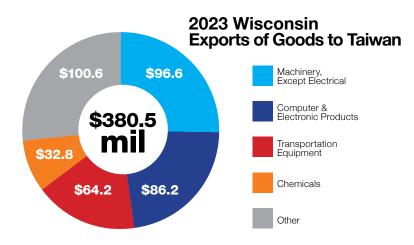
Largest export market for Wisconsin in the world

5th

Largest market for Wisconsin in Asia

Taiwan-Affiliated Companies Located in Wisconsin

- Delta Electronics (Americas)
- FII
- Hsu Ginseng
- Johnson Health Tech North America
- Norland at Swissray
- Ta Chen International, Inc.



JOHNSON HEALTH TECH NORTH AMERICA

COTTAGE GROVE, WISCONSIN



JJohnson Health Tech (JHT) is an award-winning fitness equipment manufacturer. Headquartered is in Taiwan, JHT is the largest fitness manufacturer in Asia and one of the top 2 in the world, with global product development, marketing and engineering based in Cottage Grove, WI. The number of retail stores and channel worldwide attained to 311, including 92 in USA, JHT continues to be "The World's Largest Specialist Fitness Retailer." With a product portfolio covering all fitness channels and markets, including Matrix, Vision, Horizon, its brands have been sold across more than 60 countries through 27 sales & marketing subsidiaries and numerous distributors around the world and are marketed to the commercial, specialty and home-use markets.

Johnson Heath Tech was founded in 1975 by Peter Lo when he started manufacturing barbells for American companies. By the 1980s, Lo's barbell business had expanded to the cardio fitness space, and JHT became the original equipment manufacturer for numerous industry leaders, including Trek, Schwinn, Omron, True and Universal, among others. In 1996, JHT's first branded effort was spun off by the Trek Fitness management team-Vision Fitness, and in 1998 JHT introduced Horizon Fitness to bring higher quality and durability to the typically lower-end sporting goods/mass market channel. Three years later, JHT launched the Matrix Fitness line of products to the commercial fitness channel.

Many of the technologies invented for JHT machines have now become industry standards. From the beginning, an investment in key technologies to increase quality and add value has been a key priority for JHT.

Throughout the years, JHT has been consistently recognized by esteemed industry leaders and organizations. JHT has received numerous awards for every stage of its manufacturing process, from product development and management, technical design to retail partnerships.





www.johnsonfitness.com

TAIWAN-WYOMING ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Wyoming



110 JOBS

Supported by investment from Taiwan-affiliated companies





Supported by exports of goods to Taiwan

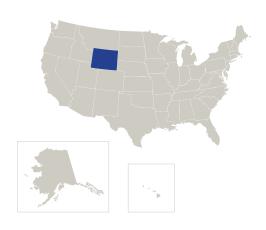


86 JOBS

Supported by exports of services to Taiwan

423 total jobs

supported by Taiwan in Wyoming



Trade and Investment Ties

\$61.2 million

Wyoming's goods exports to Taiwan in 2023

13th

Largest export market for Wyoming in the world

\$300 thousand

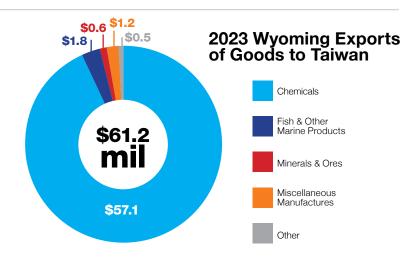
Investment from Taiwan to Wyoming

7th

Largest market for Wyoming in Asia

Taiwan-Affiliated Companies Located in Wyoming

- PCF 500 CORP
- SST Energy Corporation



TAIWAN-GUAM ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Guam 616 JOBS Supported by investment from Taiwan-affiliated companies 21 JOBS Supported by exports

of goods to Taiwan

total iobs

supported by Taiwan

637

in Guam



Trade and Investment Ties

\$5.5 million*

Guam's goods exports to Taiwan in 2023

\$160.7 million

Investment from Taiwan to Guam

Taiwan-Affiliated Companies Located in Guam

- American Chocolate Factory
- American Printing Corporation
- Asia Oriental Guam LLC
- Bon Voyage Duty Free
- Cementon Micronesia LLC
- China International Travel Guam Inc.
- Chung Kuo Insurance Company, Guam Representative Office
- First Bank, Guam Branch
- Formosa Venture Corporation
- Globest LLC
- Grand Plaza Hotel

- Guam Discovery Inc.
- Guam Enterprise & Marketing Company
- Island Choice Drinking Water
- Lih Pao Investment LLC
- Love Vitamin Supply
- LVS Enterprises LLC
- Pacific Accounting Service Inc.
- Royal Orchid Hotel
- Shotguns Scuba Diving
- Tai Fa Import & Export Co.
- Taiwan Electrical and Mechanical Engineering Service

- Tumon Bay Capital Hotel
- United Commercial Tire Warehouse
- United Latte Construction Corp.
- Verona Hotel
- Wang & Company Inc.
- Wang Enterprises Inc.

^{*}Based on Taiwan CPT statistics in 2023

TAIWAN-PUERTO RICO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Puerto Rico



1,125 JOBS

Supported by exports of goods to Taiwan



329 JOBS

Supported by exports of services to Taiwan



supported by Taiwan in Puerto Rico



Trade and Investment Ties

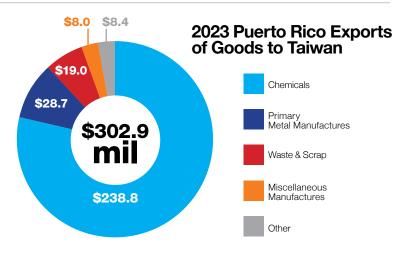
\$302.9 million

Puerto Rico's goods exports to Taiwan in 2023

15th

Largest export market for Puerto Rico in the world 4th

Largest market for Puerto Rico in Asia



TAIWAN & U.S. TIES

Innovation: Uniting U.S. And Taiwan Business

The Taiwan-U.S. partnership is a major driver of innovation in the modern global economy. Taiwan's companies work closely with their U.S. counterparts to advance cutting-edge developments in the semiconductor, artificial intelligence, biotechnology and life sciences, and clean technology sectors.

Taiwan will continue to invest in this partnership to help generate prosperous outcomes for people on both sides of the pacific. Continued efforts between both sides to facilitate collaboration, such as the U.S.-Taiwan 21st Century Initiative, MOUs between Taiwan and U.S. states, and regular exchanges of trade and investment delegations, will further drive collaboration and enable innovation across all economic sectors.

Semiconductors

Taiwan's role as a cornerstone for global semiconductor manufacturing is well known. But collaboration with the United States is key to its success. Technology development has always relied on the strength of U.S. companies in software development and design with Taiwan's cutting-edge manufacturing capabilities. Now, with support from the U.S. government, companies in Taiwan are taking steps to further integrate supply chains with the United States to help support resilient supply chains and pursue technology development:

- Taiwan Semiconductor Manufacturing Co (TSMC) has plans for three manufacturing facilities in Arizona – \$65 billion investment for building leading edge chips in the United States. Its buildout will be supported by funding from the U.S. CHIPS and Science Act. The facility is already on track to begin production in 2025. As production begins, additional suppliers to TSMC, both from Taiwan and elsewhere, are expected to invest in Arizona.
- GlobalWafers, a Taiwanese wafer company, is investing \$4 billion
 to support construction of new wafer manufacturing facilities
 in Texas and Missouri, with support from the U.S. CHIPS and
 Science Act. It will be the first source of 300mm silicon wafers
 for advanced chips in the United States and is expected to
 create 1,700 construction jobs and 880 manufacturing jobs.

Artificial Intelligence

Taiwan is at the forefront of AI, due to its role as a semiconductor manufacturing hub as well as its capabilities for advanced hardware manufacturing. Not only do companies such as TSMC play a major role in producing the chips that power AI development, but Taiwan also produces 90% of AI servers used by global companies to advance AI R&D.

Taiwan Semiconductor Manufacturing Co (TSMC)

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\$65 BILLION INVESTMENT

for building leading edge chips in the United States. Production begins in **2025**.

GlobalWafers is investing

to support construction of new wafer manufacturing facilities in Texas and Missouri. It is expected to create

880

MANUFACTURING JOBS

8

1,700

CONSTRUCTION JOBS

U.S. technology companies Nvidia, Google, and Microsoft have plans to invest significantly in Taiwan as a major Al hub. Taiwan's Ministry of Digital Affairs has also announced a planned \$313 million investment to support the development of Al startups in Taiwan, which will include support for expanding their operations outside of Taiwan. The U.S. National Science Foundation is working with Taiwan on these efforts, helping to connect startups in the U.S. and Taiwan and organize capacity building workshops.

Clean Technology

Like the United States, Taiwan is aiming to achieve net-zero carbon emissions by 2050. Taiwan's government has developed a sustainable energy technology park in southern Taiwan that will facilitate collaboration among equipment suppliers, information and communications technology businesses and energy services providers. The energy park seeks reliable electricity generation from a wide variety of renewable sources, including solar, wind, geothermal, biofuel and marine.

Delta Electronics, a Taiwanese company, has invested in a 30-acre facility in Texas to expand its services to electric vehicles and automation, in partnership with U.S. company Texas Instruments. Taiwan's government is also supporting the establishment of

off-shore wind turbines and the solar energy industry, opening up potential areas of collaboration and investment for U.S. green energy firms.

Biotechnology and Life Sciences

Taiwan's strong contributions to healthcare and the global health community were on full display during the COVID-19 pandemic. Much of Taiwan's support for biotechnology and life sciences are conducted through Taiwan's network of science parks. Connected by high-speed rail, Taipei's Nangang Software Park, the Hsinchu Biomedical Science Park, Central Taiwan Science Park and the Southern Taiwan Science Park together enable Taiwan to occupy a prominent position in the world's biomedical value chains.

The Agreement on Scientific and Technological Collaboration signed by the United States and Taiwan facilitates additional exchanges in research and science development. During the first inaugural meeting in 2023, officials from the U.S. Institutes of Health and the U.S. National Science Foundation met with Taiwanese officials from the Ministry of Health and agreed to focus on collaboration in the areas of medical supply chain resilience and cancer research.

Taiwan produces

90%
OF AI SERVERS

used by global companies to advance AI R&D

Delta Electronics,

a Taiwanese company, has invested in a

30-ACRE FACILITY

in Texas to expand its services to electric vehicles and automation, in partnership with U.S. company

Texas Instruments

METHODOLOGY

The information presented in this report is based on the following methodology.

Trade Data:

Trade data are from the International Trade Administration's "TradeStats Express," accessed in September 2024.

Total Jobs Supported:

The total of jobs supported is the sum of the following three components:.

- Jobs Supported by Goods Exports: Data for each state's exports of goods to Taiwan in 2023 are from the International Trade Administration's "TradeStats Express" for U.S. state exports. The calculation for the number of exports and the jobs supported draws from the U.S. Commerce Department's Study, "Jobs Supported by Exports 2022: An Update," which determined that \$1 billion in exports creates 3,714 jobs.
- Jobs Supported by Services Exports: Exports of services by each state are estimated by multiplying Exports of services by each state are estimated by multiplying the total value of U.S. services exports to Taiwan in 2023 by each state's percentage of the national services workforce. The calculation for the number of exports and the jobs supported uses the U.S. Commerce Departments Study, "Jobs Supported by Exports 2022: An Update," which determined that \$1 billion in exports creates 4,870 jobs.

• Jobs Supported by Investment from Taiwan-affiliated companies: The job count was collected from public disclosures and self-reporting of employment in surveys conducted by the Taipei Economic and Cultural Representative Office (TECRO) and Taipei Economic and Cultural Offices (TECOs) across the United States. The total jobs supported is a conservative estimate, since not all companies made information public through the TECO surveys. In cases where surveyed companies had locations in multiple states and did not provide disaggregated data by State, the report allocates jobs to the state where the company's headquarters is located.

Taiwan-Affiliated Companies

Information on Taiwan-affiliated companies was collected by TECRO and TECOs across the United States during the second quarter of 2024. Over 1,200 companies participated in the survey, including affiliates or subsidiaries of companies headquartered in Taiwan, and/or founded in the United States by Taiwanese citizens or Taiwanese Americans.

Sources:

- International Trade Administration TradeStats Express (accessed in September 2024): http://tse.export.gov/TSE
- U.S. Commerce Department Study "Jobs Supported by Exports 2022 (accessed in September 2024): An Update": http://www.trade.gov/mas/ian/employment/
- 2023 services exports to Taiwan, Bureau of Economic Analysis (accessed in September 2024): http://www.bea.gov/
- 2023 services workforce by state, Bureau of Labor Statistics (accessed in September 2024): http://data.bls.gov/



CONTACT

TECRO

Taipei Economic and Cultural Representative Office in the United States (TECRO) is the Taiwan's principal representative office in the United States. TECRO is responsible for maintaining and developing bilateral relations between Taiwan and the United States. TECRO has a Political Division, a Congressional Liaison Division, a Consular Division, an Administrative Division, a Press Division, an Education Division, a Cultural Division, an Economic Division, a Science and Technology Division, a Health Division, and a Defense Mission. These units are responsible for managing different aspects of the bilateral relationship.

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TAITRA

Founded in 1970 to help promote foreign trade, the Taiwan External Trade Development Council (TAITRA) is the foremost non-profit trade promotion organization in Taiwan. Jointly sponsored by the government, industry associations, and several commercial organizations, TAITRA assists Taiwan businesses and manufacturers with reinforcing their international competitiveness and in coping with the challenges they face in foreign markets.

TAITRA boasts a well-coordinated trade promotion and information network of over 1,300 trained specialists stationed throughout its Taipei head-quarters, five local branch offices in Taoyuan, Hsinchu, Taichung, Tainan and Kaohsiung, and 60+ overseas branch offices worldwide. Together with its sister organizations, Taiwan Trade Center (TTC), Taipei World Trade Center (TWTC) and Far East Trade Service (FETS), TAITRA has created a wealth of trade opportunities through effective promotion strategies.

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